

PROJECT QUALITY ASSURANCE

Module 10

Project quality assurance, standards, ISO 9000, CMMI model, ISO15504, Software project cases : version control, refactoring, unit testing methodology, testing plan, test cases, test automation, postmortem report

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QUALITY OF THE CASE OF IT PROJECT

Quality means “conformance to requirements”

The best testers can only catch **defects** that are contrary to specification.

Testing does not make the software perfect.

If an organization does not have good requirements engineering practices then it will be very hard to deliver software that fills the users’ needs, because the product team does not really know what those needs are.

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SOFTWARE QUALITY ASSURANCE (SQA) STANDARDS

Software quality assurance (SQA) is a process which assures that all software engineering processes, methods, activities and items are monitored and comply against the defined standards. These defined standards could be one or a combination of any like **ISO 9000**, **CMMI model**, **ISO15504**, etc.



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7 PRINCIPLES OF ISO 9000

ISO 9000: based on seven quality management principles.

These all help the project/organizations to ensure that their products or services are aligned with the customer needs.



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ON QUALITY STANDARDS

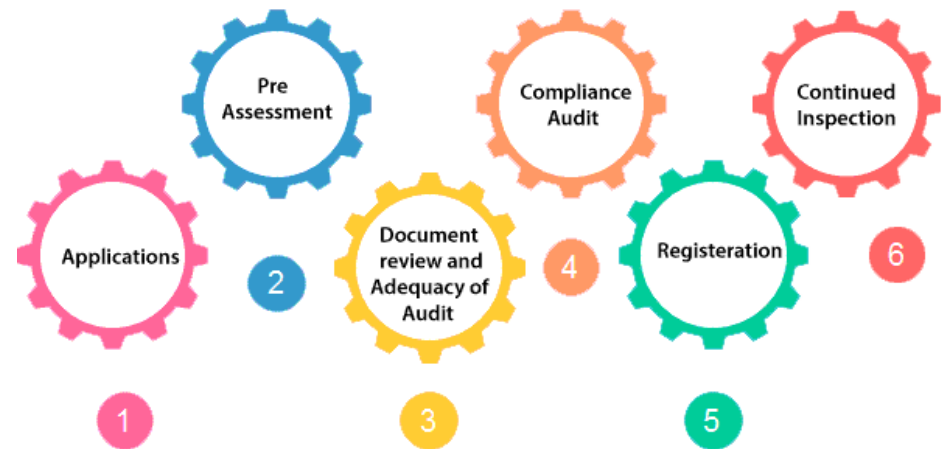
Quality assurance (QA) is a way of preventing mistakes and defects in project.



ISO 9000 Certification

QA Models and standards:

ISO 9000 defines as "part of quality management focused on providing confidence that quality requirements will be fulfilled"

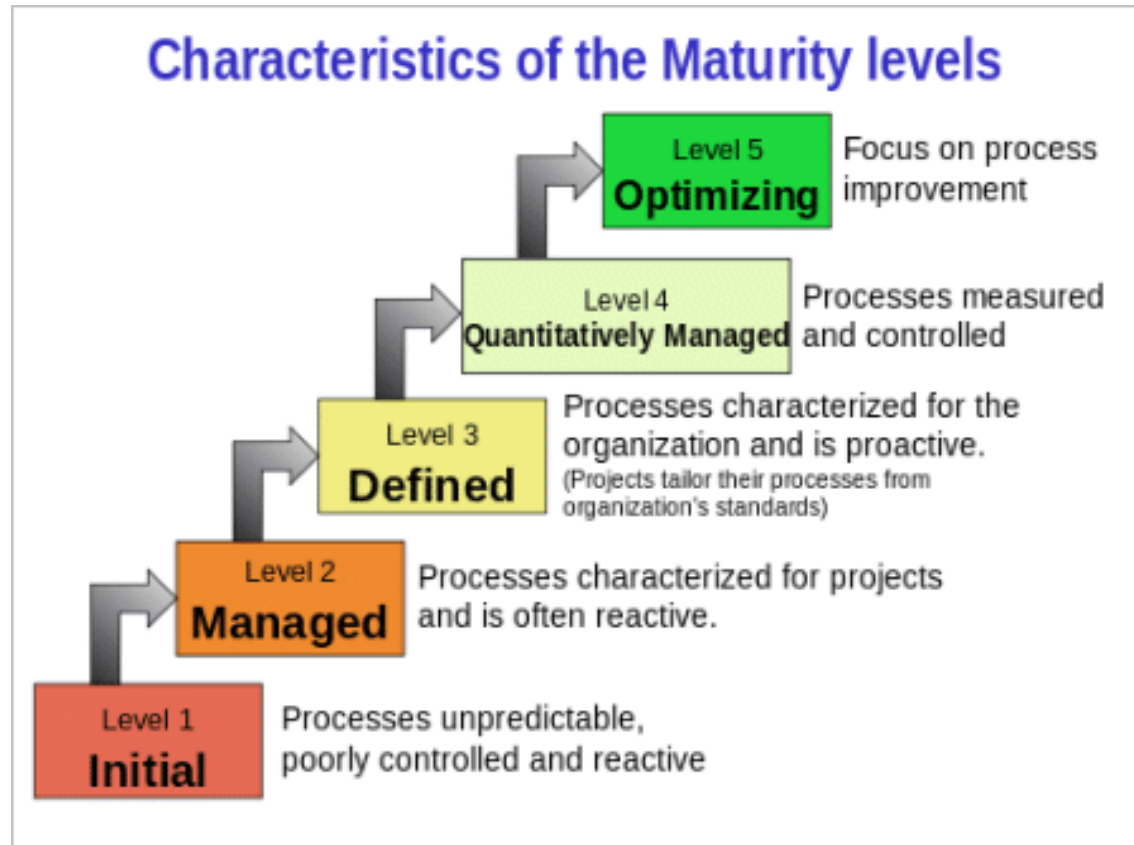


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PRINCIPLES OF CMMI

CMMI level:

Capability Maturity Model Integration was originated in software engineering. It can be employed to direct process improvement throughout a project, department, or an entire organization.

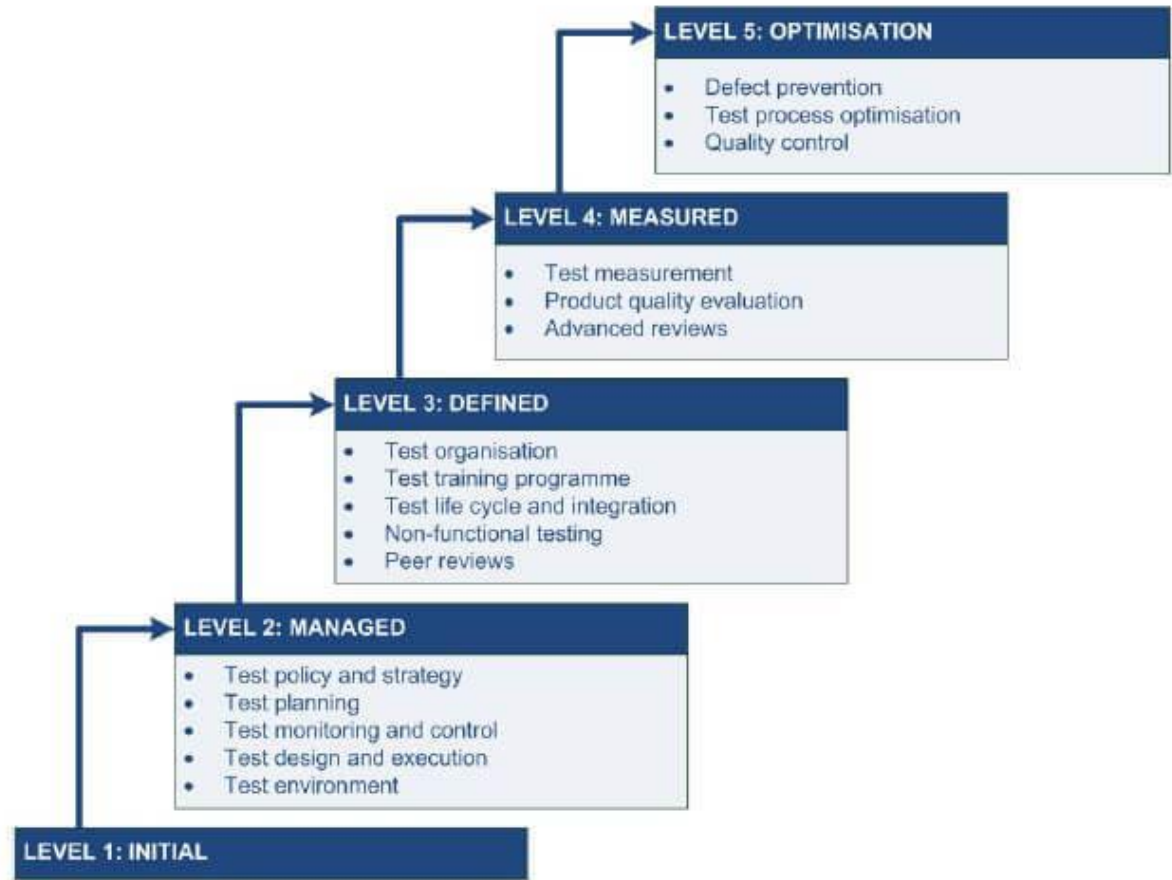


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PRINCIPLES OF TMMI

TMMi :

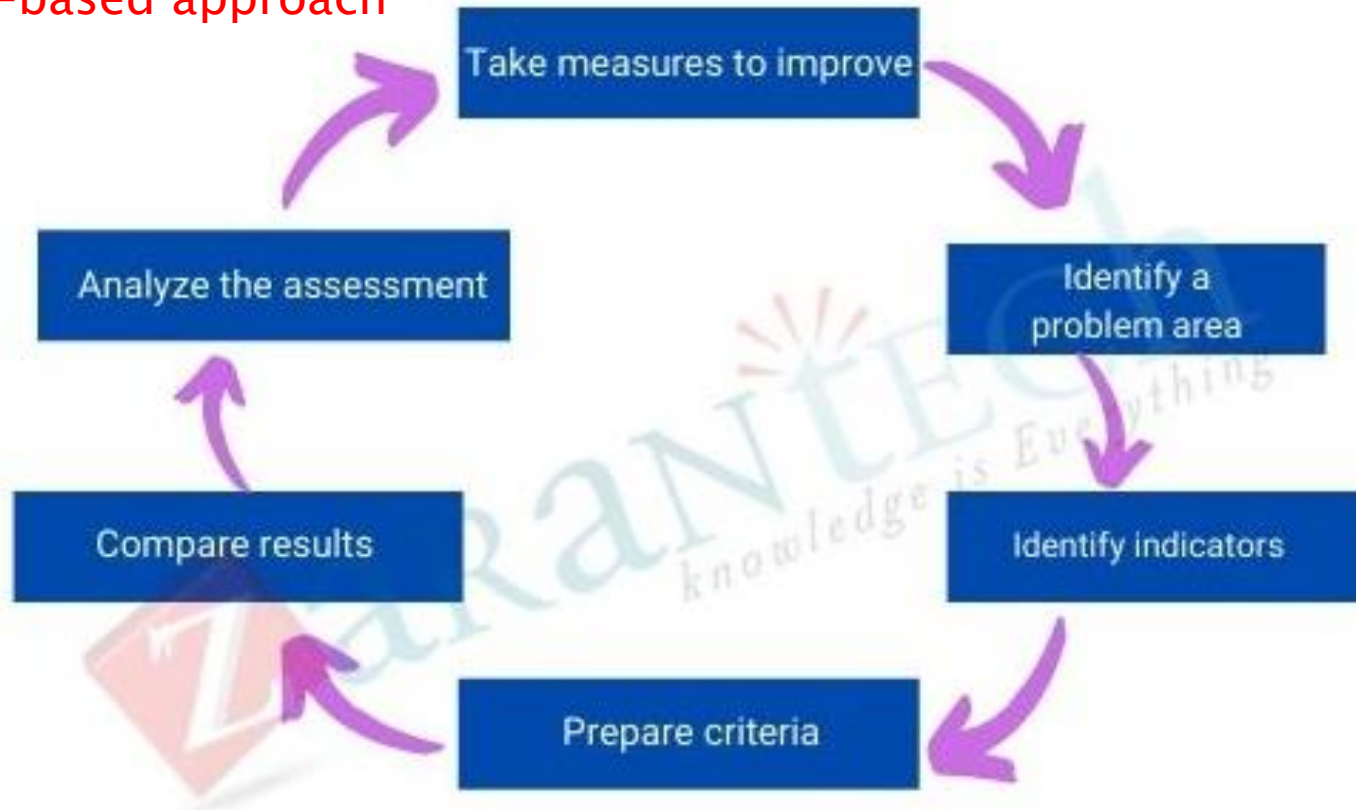
achieves a higher capability for producing high-quality products with fewer defects and closely meets the business requirements.



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QUALITY ASSURANCE (QA) PROCESS

A process-based approach



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<https://www.zarantech.com/blog/quality-assurance-project-management/>

TOOLS FOR QUALITY ASSURANCE PROCESS

Four main tools

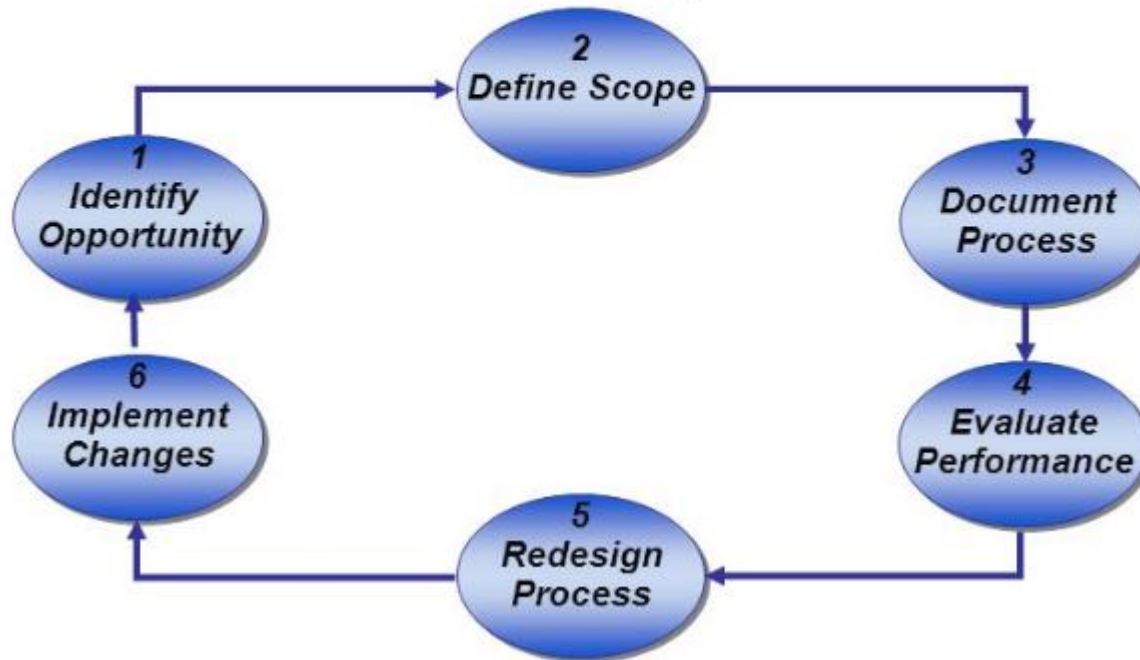
- ❖ 1. Process analysis
- ❖ 2. Quality audit
- ❖ 3. Quality management
- ❖ 4. Quality control



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PROJECT QUALITY ANALYSIS

- **Process analysis** is the documentation and detailed understanding of how work is performed and how it can be redesigned.

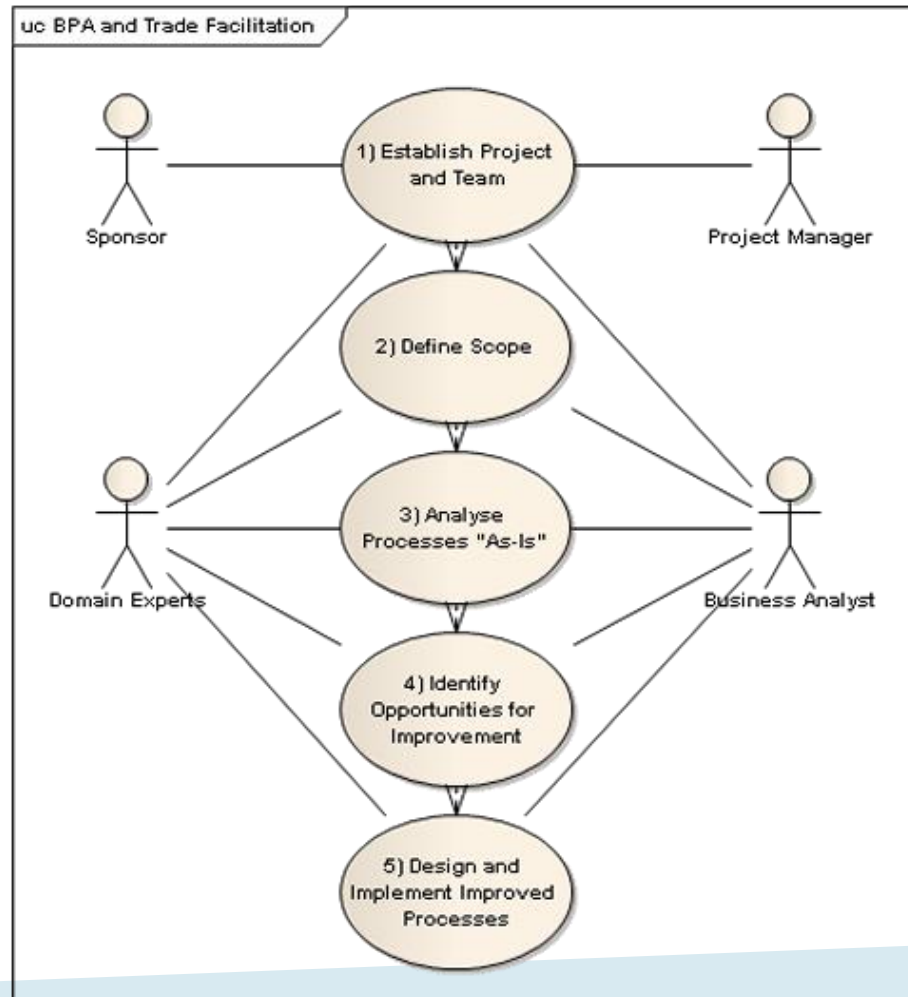
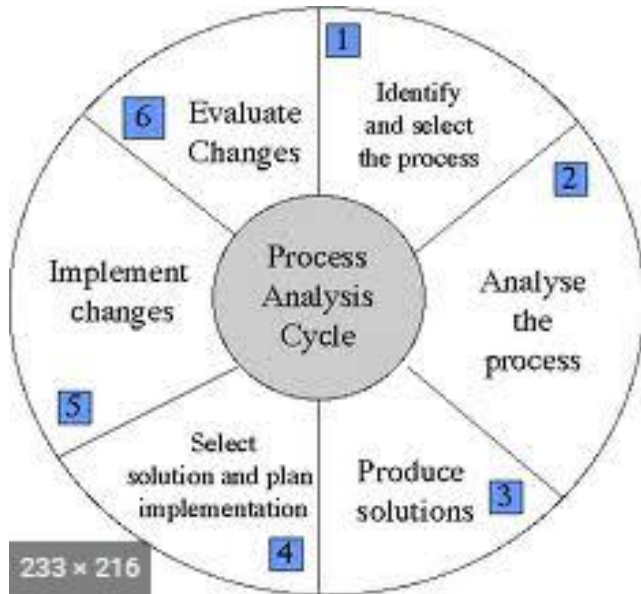


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<https://decode.agency/article/quality-assurance-vs-quality-control/>

<https://digitaltransformationpro.com/data-quality-simple-6-step-process/>

QUALITY ANALYSIS



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<https://www.papermasters.com/process-analysis.html>

<https://digitaltransformationpro.com/data-quality-simple-6-step-process/>

QUALITY AUDIT PROCESS



- ❖ To show the missing or inefficient policies, procedures and/or processes
- ❖ To review quality metrics such as defect frequency, budget deviation, failure rate, on-time performance, and gauge project activities against the quality baseline.

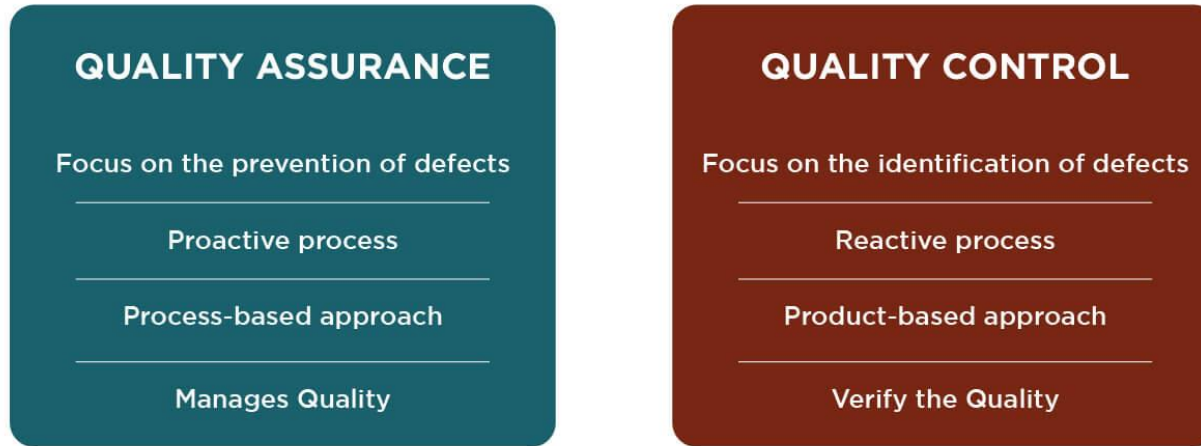
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<https://www.zarantech.com/blog/quality-assurance-project-management/>

<https://www.bdo.com/insights/assurance/corporate-governance/2018-delivering-on-our-audit-quality-intent/delivering-on-our-audit-quality-intent>

DIFFERENCE BETWEEN QUALITY ASSURANCE AND QUALITY CONTROL

Quality Assurance Vs Quality Control



Jelvix

Source: Scrum Time

jelvix.com

Tools: cost-benefit analysis, control charts, cause and effect diagrams and design of experiments.

Tools: management and technical reviews, inspection (code reviews) and testing.

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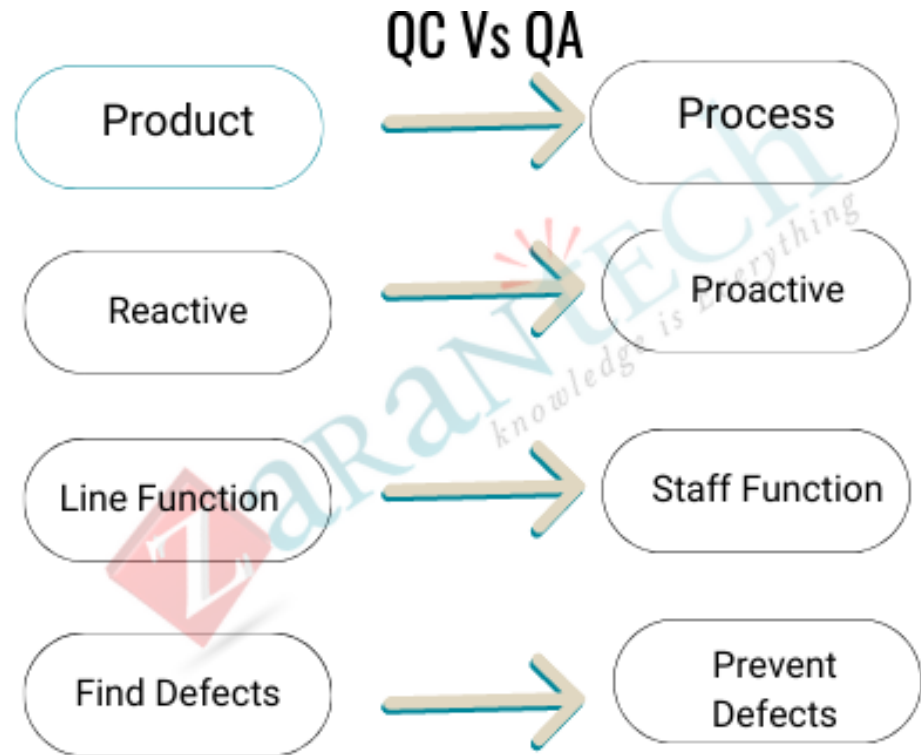
BENEFITS OF QUALITY ASSURANCE AND QUALITY CONTROL

The Benefits of QA + QC

- ❖ High quality output
- ❖ Eliminate waste
- ❖ Increase the operation efficiency
- ❖ Improve customer satisfaction
- ❖ Reduce rework

then

- ❖ Save a lot of money
- ❖ Promote confidence
- ❖ Motivate team



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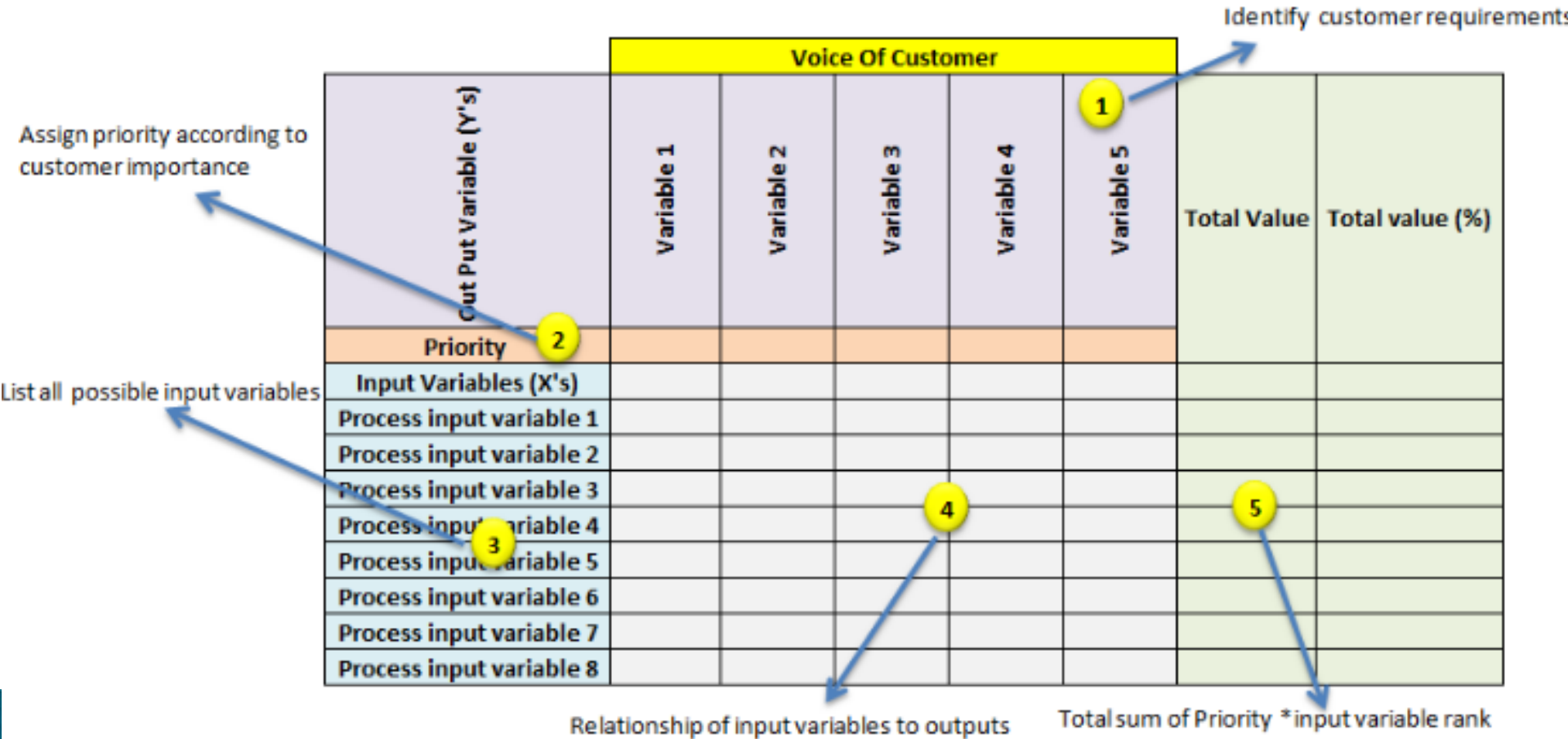
PROJECT QUALITY ASSURANCE TECHNIQUES: CAUSE/EFFECT MATRIX

- Step 1: First identify the customer requirements (voice of customer). Based on conducting surveys, focus groups, ways to collect their priorities. *(in next slide; at the top of the X-Y diagram)*
- Step 2: Assign priority factor (1–10) for each of *the customer outputs*.
- Step 3: List *all possible key input variables* or the improvement factors of the process in each row, the Xs in the X–Y diagram
- Step 4: Assess the relationship between key input variables (step 3) to the customer outputs (step 2) and rank each *input variables (Xs)* accordingly. Relationship is based on geometric progression scale (0,1,3 and 9), 0 being no impact, 1–low impact,3–medium impact and 9– Input has strong impact or correlation on output.
- Step 5: Cross *multiply the customer output priority numbers with correlation rankings parameters and sum the each row at extreme right column*
- Step 6: Finally, determine *the rank*.

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PROJECT QUALITY ASSURANCE TECHNIQUES: CAUSE/EFFECT MATRIX

Place those priorities in at the top of the X-Y diagram



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AN EXAMPLE OF AN X-Y DIAGRAM OF CAUSE/EFFECT MATRIX

XYZ coffee shop franchise at San Diego downtown area reporting sales de-growth for the past 6 months. Six sigma team conducted root cause analysis and also they want to see the key process inputs that are impacting the process.

1. key customer requirements

Out Put Variable (Y's)	Voice Of Customer				
	Taste	Price	Delivery time	Aroma	Ambience
Priority (Output Rating)	9	6	3	3	4
Input Variables (X's)					
Coffee Flavor	9	3	3	9	1
Coffee Quantity	1	3	3	3	1
Brew time	3	0	9	1	1
Coffee Creamer	9	3	0	9	0
Machine Temp.	1	1	9	1	0
Filter	1	0	0	1	0
Beans freshness	9	1	1	9	1

3. List all possible key input variables

4. Assess the relationship between key input variables to the customer outputs and rank variables

2. Assign priority factor for each of the customer outputs.

5. Cross multiply the customer output priority numbers with correlation rankings and sum the each row

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1. key customer requirements

Out Put Variable (Y's)	Voice Of Customer					Total Value
	Taste	Price	Delivery time	Aroma	Ambience	
Priority (Output Rating)	9	6	3	3	4	
Input Variables (X's)						
Coffee Flavor	9	3	3	9	1	139
Coffee Quantity	1	3	3	3	1	49
Brew time	3	0	9	1	1	61
Coffee Creamer	9	3	0	9	0	126
Machine Temp.	1	1	9	1	0	45
Filter	1	0	0	1	0	12
Beans freshness	9	1	1	9	1	121
						553

3. List all possible key input variables

4. Assess the relationship between key input variables to the customer outputs and rank variables

2. Assign priority factor for each of the customer outputs.

5. Cross multiply the customer output priority numbers with correlation rankings and sum the each row

for coffee flavor = $9*9+3*6+3*3+9*3+1*4 = 139$

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AN EXAMPLE OF AN X-Y DIAGRAM OF CAUSE/EFFECT MATRIX

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1. key customer requirements

3. List all possible key input variables

Out Put Variable (Y's)	Voice Of Customer					Total Value	Total value (%)
	Taste	Price	Delivery time	Aroma	Ambience		
Priority (Output Rating)	9	6	3	3	4		
Input Variables (X's)							
Coffee Flavor	9	3	3	9	1	139	25.1%
Coffee Quantity	1	3	3	3	1	49	8.9%
Brew time	3	0	9	1	1	61	11.0%
Coffee Creamer	9	3	0	9	0	126	22.8%
Machine Temp.	1	1	9	1	0	45	8.1%
Filter	1	0	0	1	0	12	2.2%
Beans freshness	9	1	1	9	1	121	21.9%

2. Assign priority factor for each of the customer outputs.

5. Cross multiply the customer output priority numbers with correlation rankings and sum the each row

for coffee flavor =
 $9*9+3*6+3*3+9*3+1*4 = 139$

553

The ranks based on the highest sum total and highlight the critical few variables.

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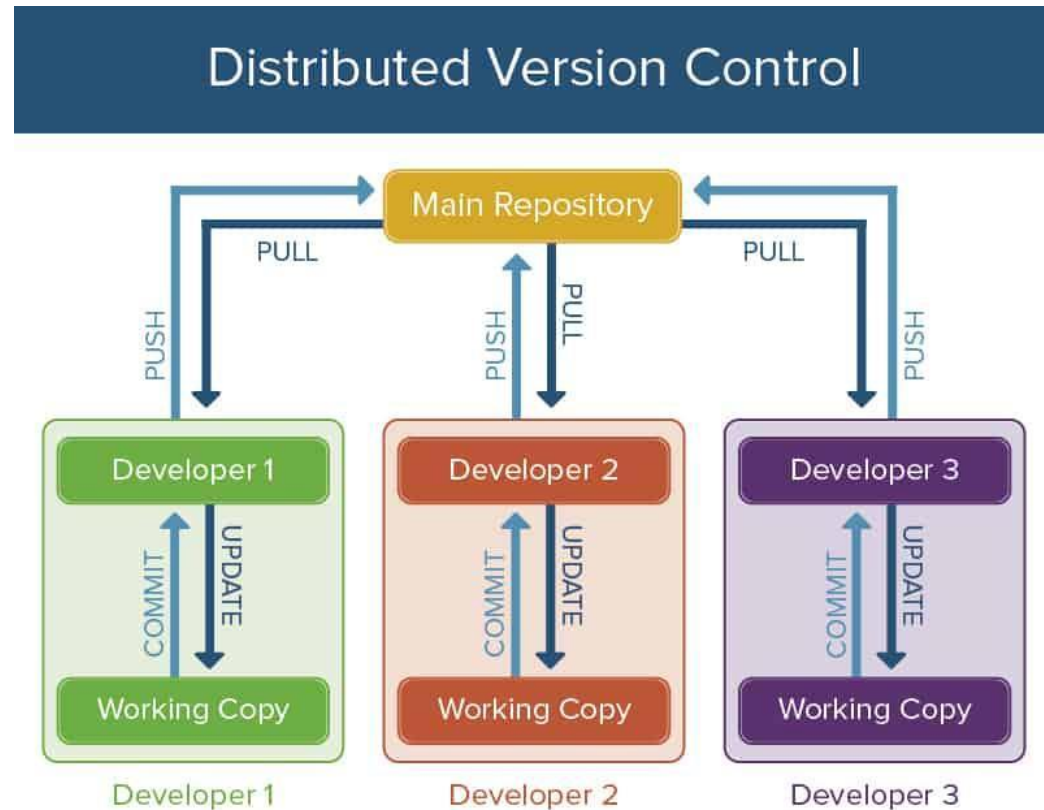
THE ROLE OF QA-VERSION CONTROL IN THE SOFTWARE DEVELOPMENT LIFE CYCLE

In a **copy-modify-merge system**, multiple people can work on a single file at a time.

When a programmer wants to update the repository with his changes, he retrieves all change.

In a **lock-modify-unlock system**, only one person can work on any file at a time.

A programmer must check a file out of the repository before it can be modified.



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SOFTWARE QUALITY ASSURANCE (SQA) PLAN

SQA plan is for review and audit:

- ❖ Purpose section
- ❖ Reference section
- ❖ Software configuration management section
- ❖ Problem reporting and corrective action section
- ❖ Tools, technologies and methodologies section
- ❖ Code control section
- ❖ Records: Collection, maintenance and retention section
- ❖ Testing methodology



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THE ROLE OF QA IN THE SOFTWARE DEVELOPMENT LIFE CYCLE

Practices

- It could be improved like



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TEST PLAN FOR QUALITY ASSURANCE

The main work product is the **test plan**.

The **test plan** documents the overall approach to the test.

The goal of test planning is to pass all of the required requirements in the software.

It shows how the tests will be organized, and outlines all of the testers' needs which must be met in order to properly carry out the test. In many ways, the test plan serves as a summary of the test activities that will be performed.

The test plan should be inspected by members of the engineering team and senior managers.

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<https://www.testmonitor.com/qa-testing-best-practices-a-guide-for-software-qa-professionals>

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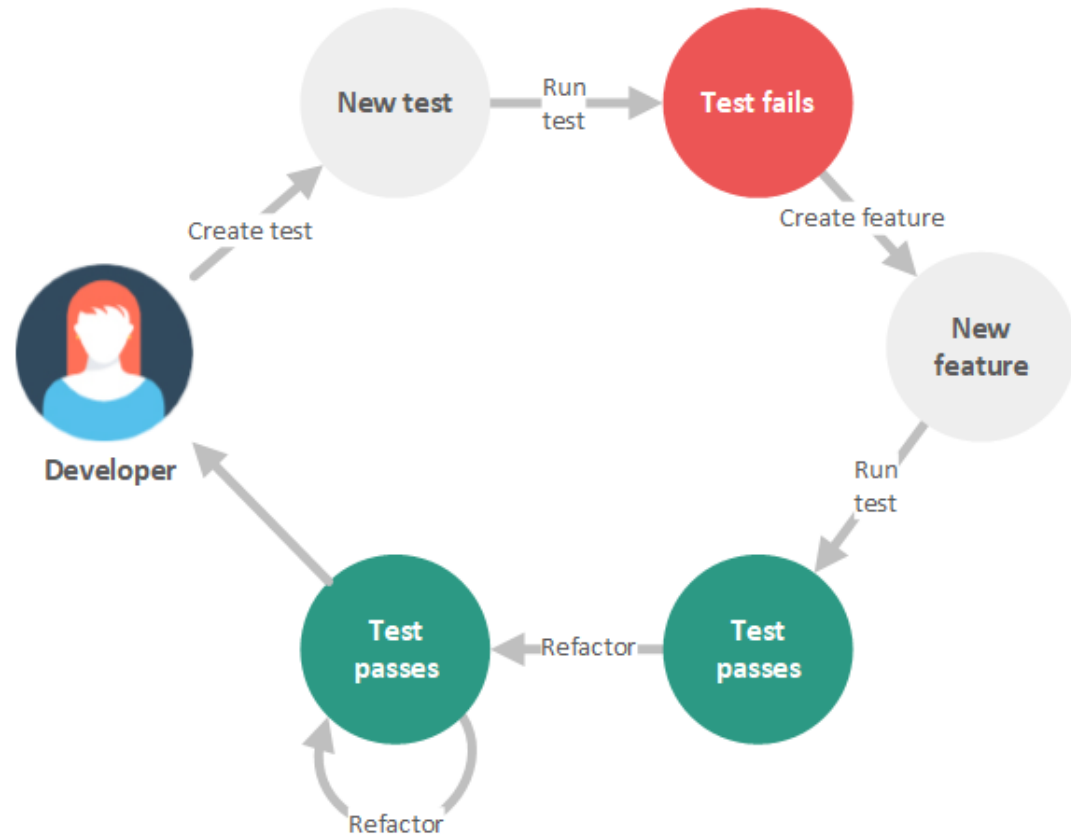
REFACTORING FOR QUALITY ASSURANCE

Refactoring does not affect the behavior of the software.

Refactoring works especially well during *code reviews*.

Because refactoring is a change to the design, it impacts the design review.

If previously reviewed code is refactored, changes to that should be distributed to the review team.



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DEFECT TRACKING FOR QUALITY ASSURANCE

The **defect tracking system** is a special program that testers/programmers use to record and track defects.

The report based on a software usually contains

Defect_ID – Unique identification number for the defect.

Defect Description – information about the module in which Defect was found.

Version – Version of the application

Steps – Detailed steps along with screenshots with which the person can reproduce the defects.

Date Raised – Date when the defect is raised

Detected By – Name/ID of the tester who raised the defect

Status – Status of the defect , more on this later

Fixed by – Name/ID of the developer who fixed it

Date Closed – Date when the defect is closed

Severity level – the impact of the defect on

Priority – fixing urgency



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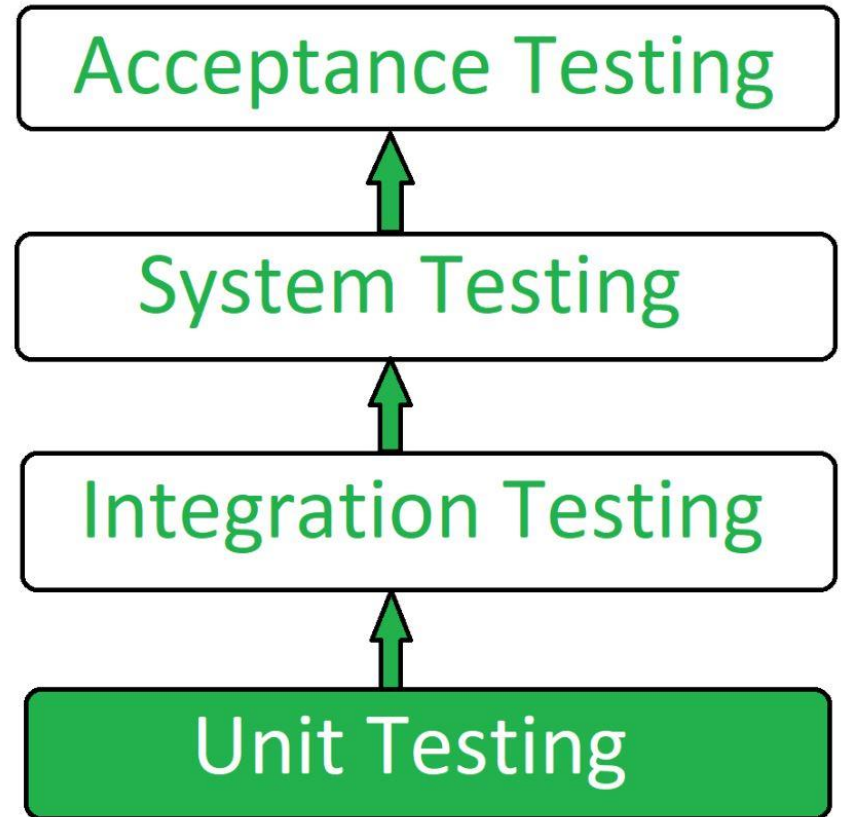
UNIT TESTING FOR QUALITY ASSURANCE

Before a build is delivered, the programmers/testers should execute unit tests to verify that each unit functions properly.

Unit testing is to create a set of tests for each unit to verify that it performs its function correctly.

Each unit test is a small block of code which exercises a specific behavior of one unit.

The effective way for programmers to do unit testing is to use a framework or a piece of software that automatically runs the tests and reports the results.

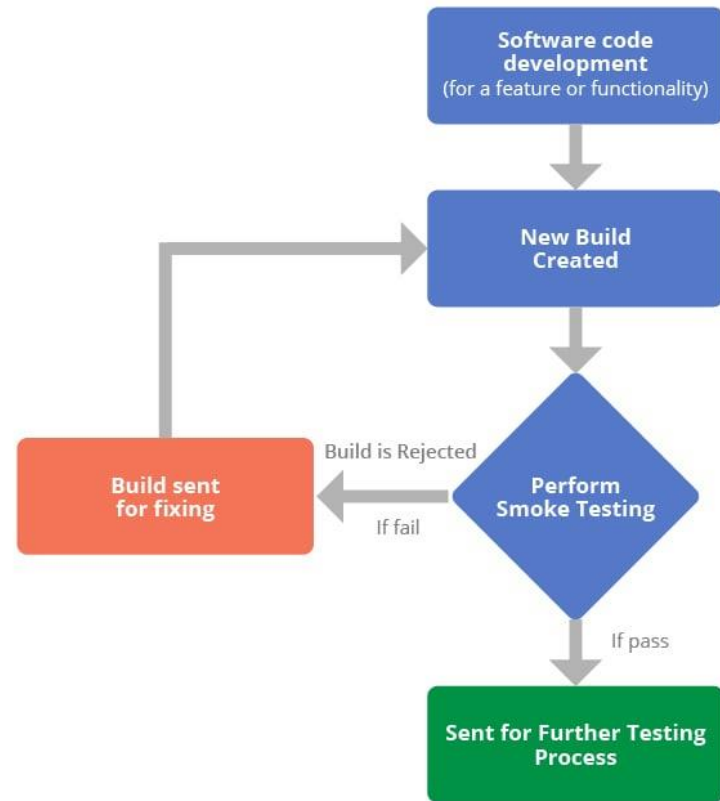


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SMOKE TEST FOR QUALITY ASSURANCE

A **smoke test** is a subset of the test cases that is typically representative of the overall test plan.

Smoke tests are good for verifying proper deployment or other non invasive changes.



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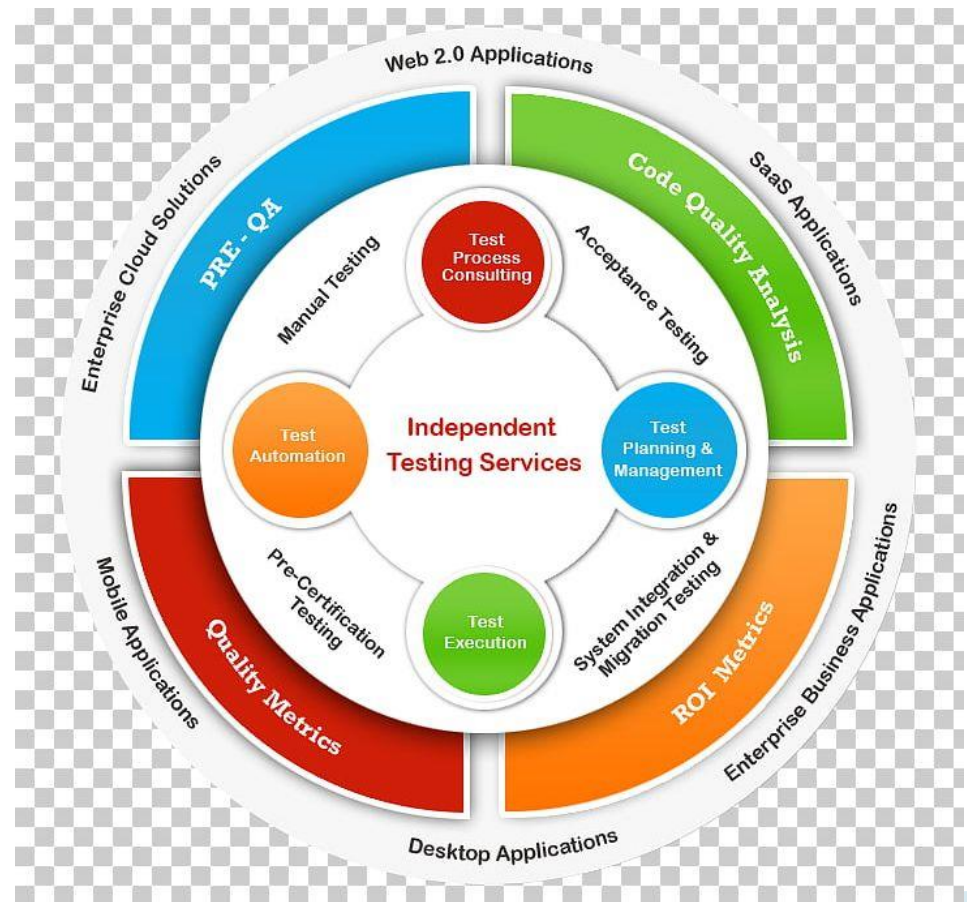
TEST AUTOMATION FOR QUALITY ASSURANCE

Test automation is a test case in which testers/programmers employ a special software to eliminate repetitive tests.

This can save the **testers** a time if many iterations of testing will be required.

Quality Assurance does not only relate solely to the “testing” of software, but also includes tests:

- ❖ Writing test cases
- ❖ Testing Bugs
- ❖ Regression Testing
- ❖ Preparing bug reports
- ❖ Unit tests
- ❖ Refactoring and more tests, mainly



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<https://freshworks.io/implementing-quality-assurance-in-software-development-lifecycle/>

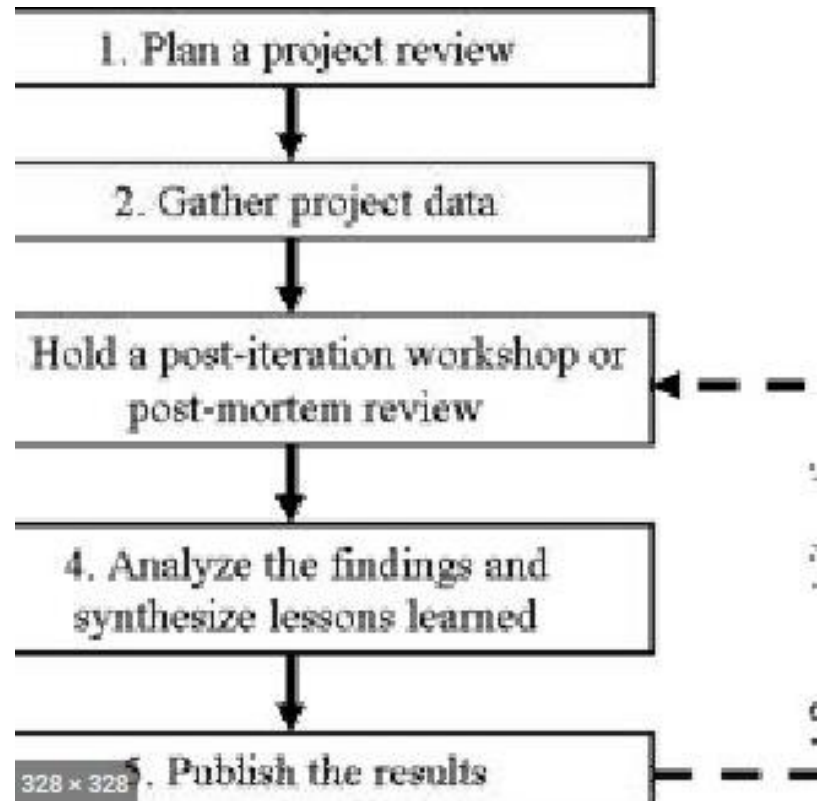
POSTMORTEM REPORTS FOR QUALITY ASSURANCE

The **postmortem** report is an overall account of the team's experience in building the IT project or software project, and of the experience of the users and stakeholders in working with the team.

The report should contain

- ❖ an assessment of how the team members, users, and stakeholders perceived the end product
- ❖ assessed the decisions made throughout the project.

The purpose of the post-mortem report is to highlight the team's successes and identify any problems which should be fixed in future releases.



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POSTMORTEM REPORTS FOR QUALITY ASSURANCE

Thank you

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