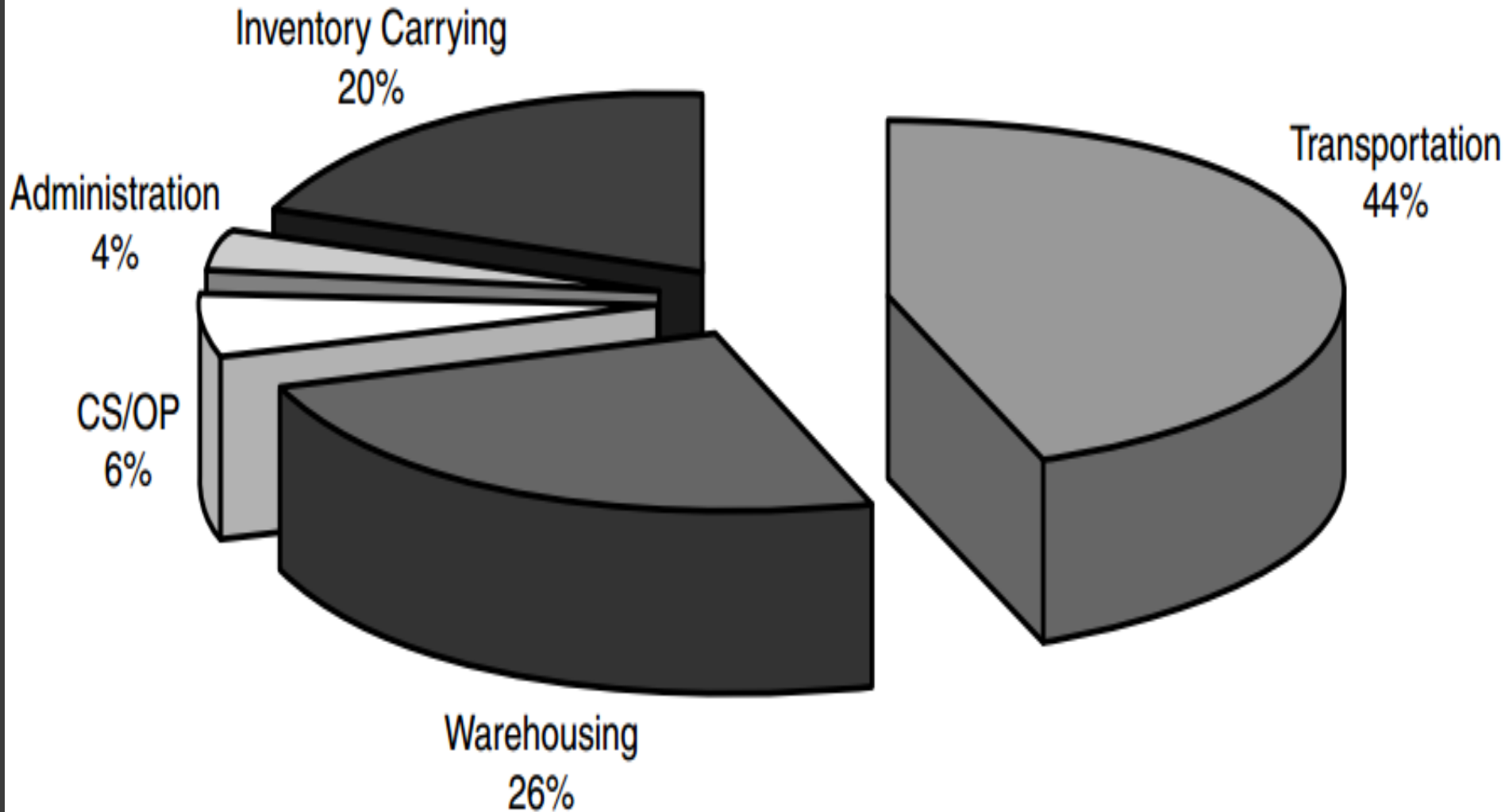


# SUPPLY CHAIN MANAGEMENT



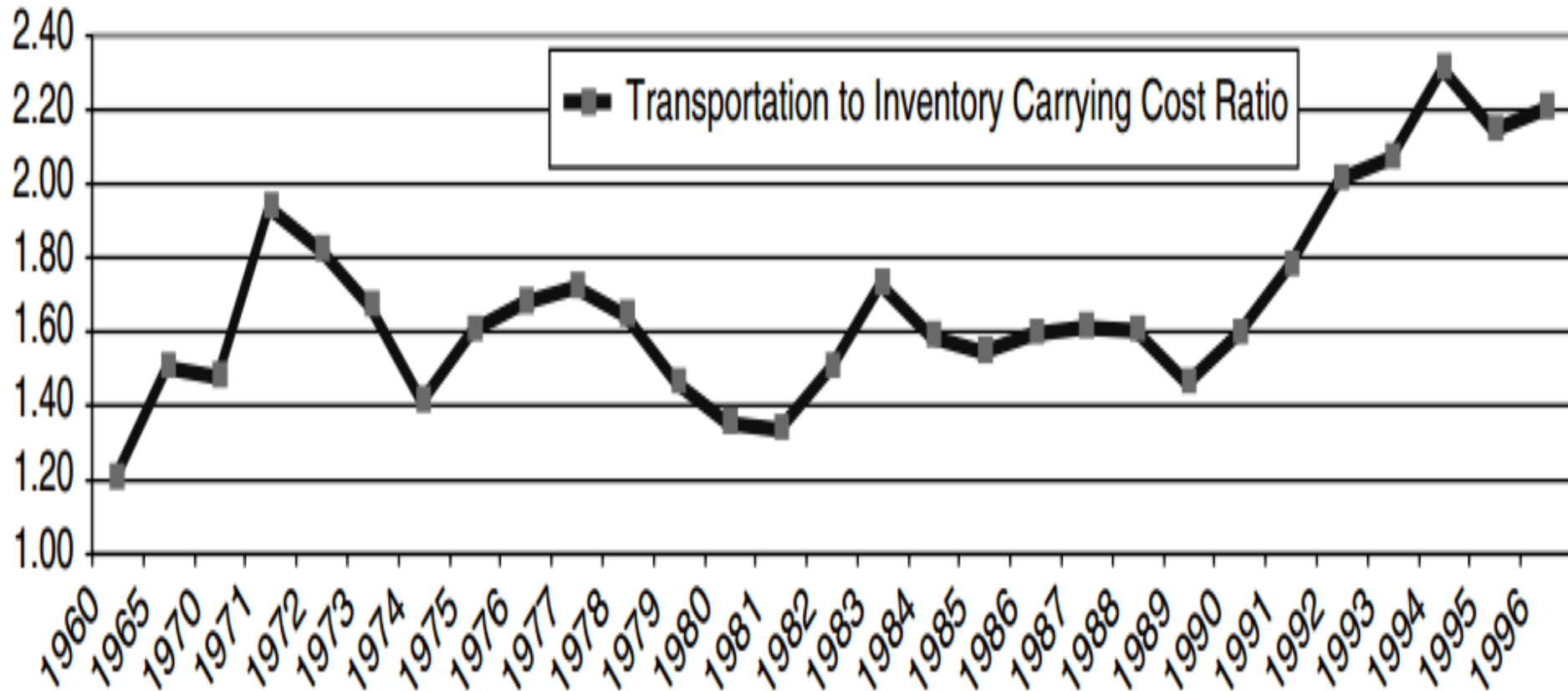
**Transportation and Distribution  
Management**

# Transportation Expenses as a percentage of total

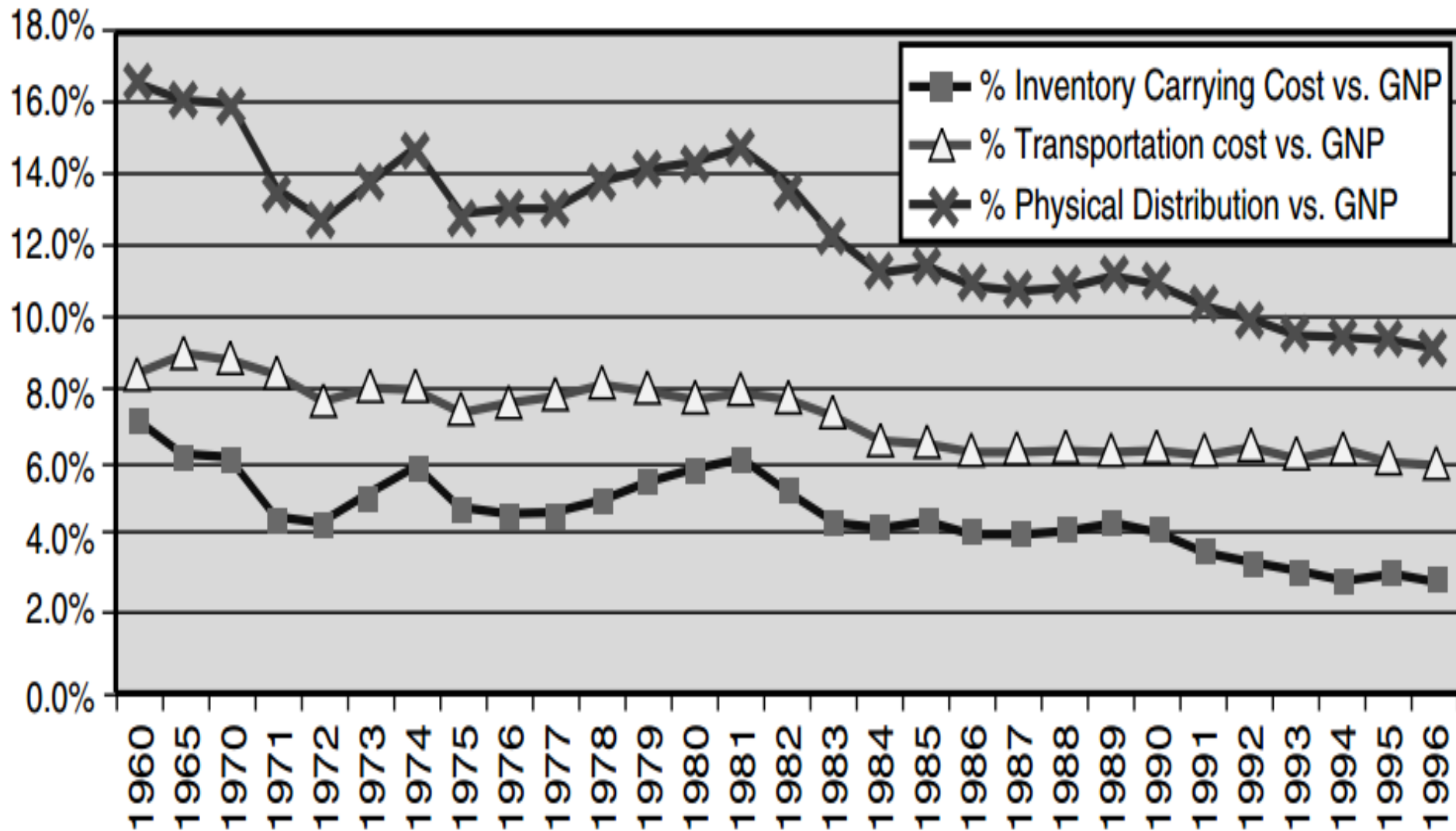


# Transportation costs versus inventory carrying cost ratios, 1960 to 1996

## Transportation to Inventory Carrying Cost Ratio



# Total supply chain costs versus GNP, 1960 to 1996



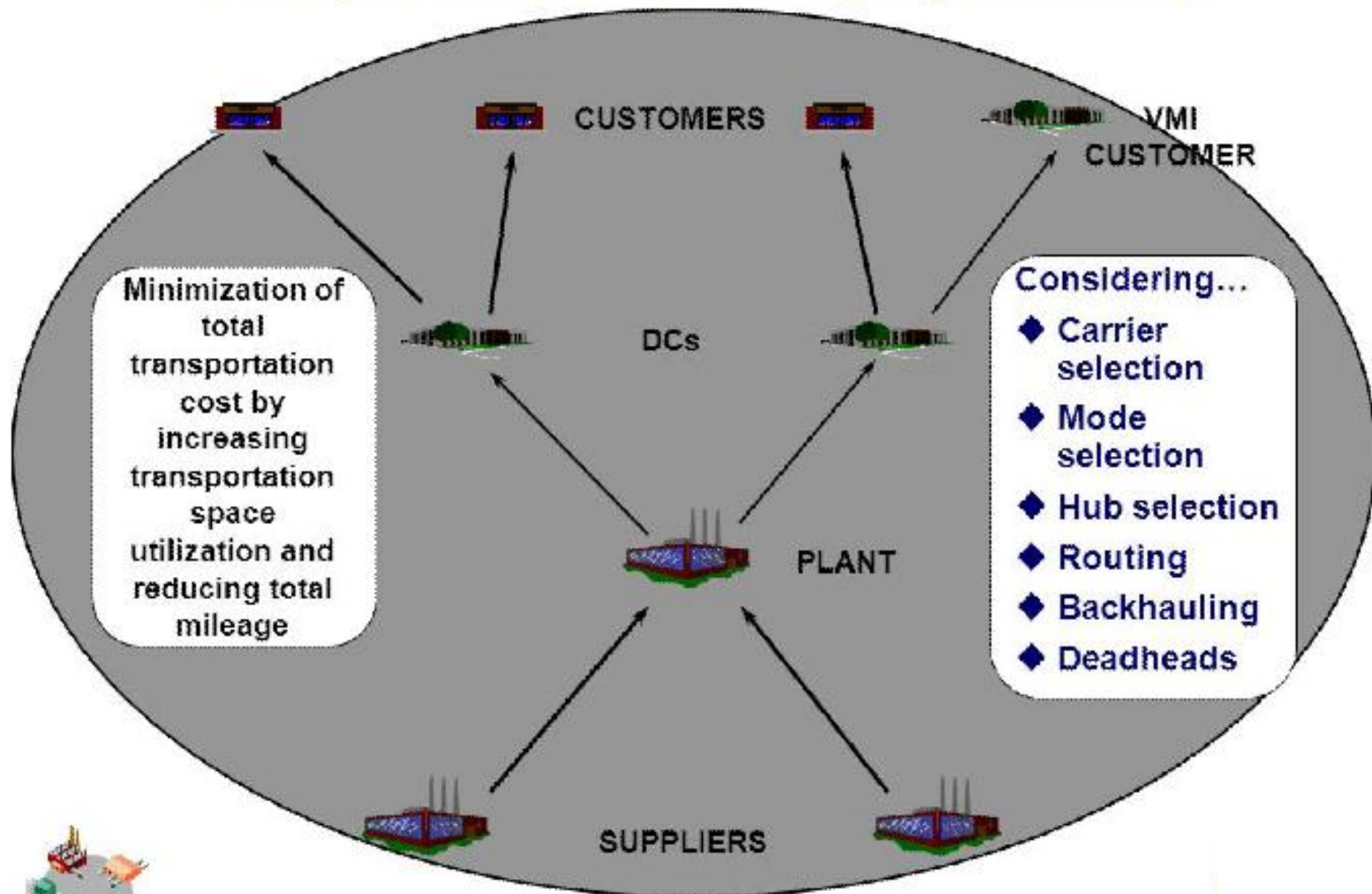
# TRANSPORTATION OPTIMIZATION

Transportation Optimization is the process of determining the most efficient means of moving product to the customer while maintaining a desired service level, given a static supply chain network. The customer can be an internal component of the company or the traditional, external consumer.

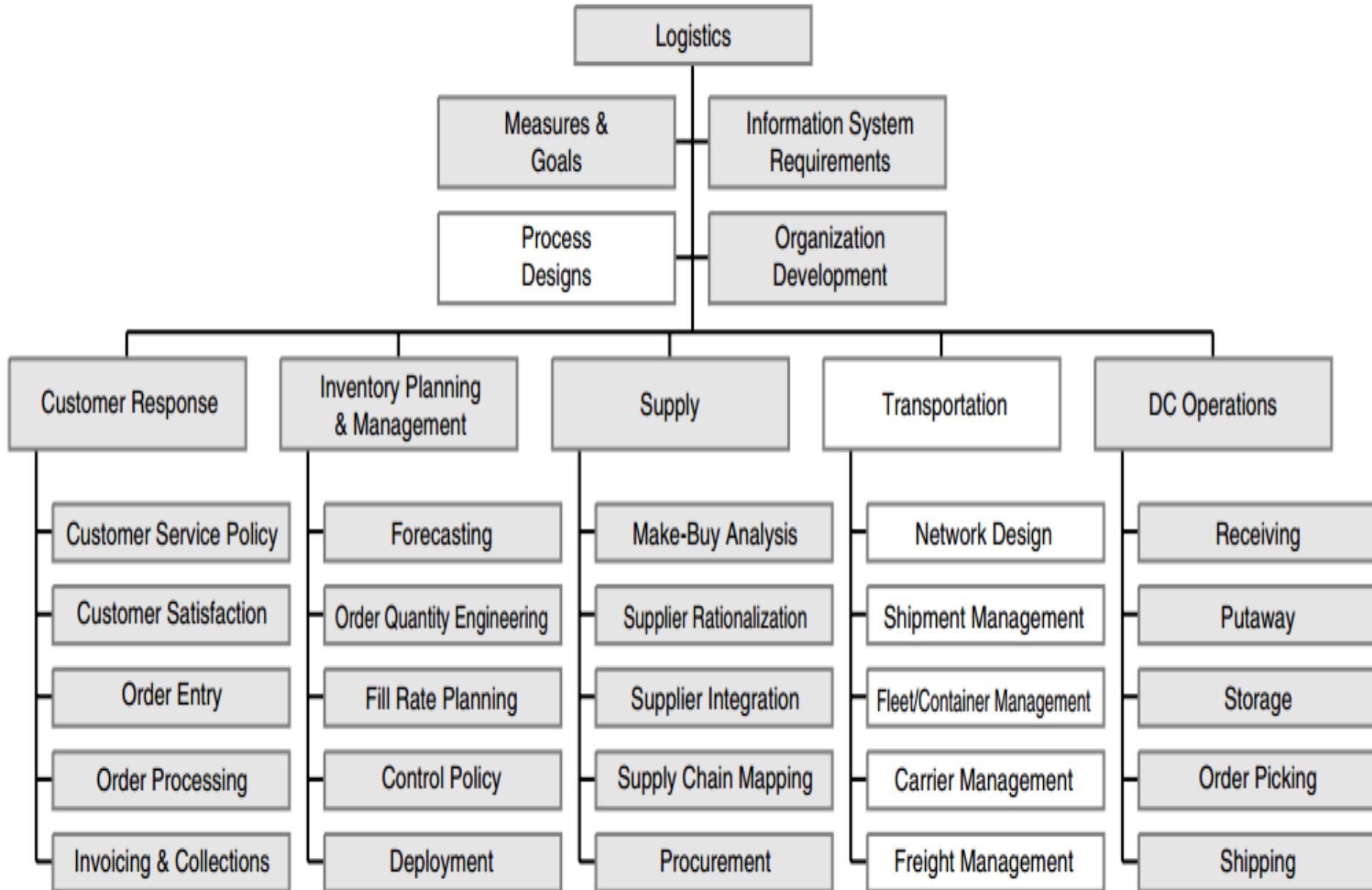
Transportation Management Optimization illustrates through Strategic Freight Shipping with 5 Best stages.

- ◎ Straight Pooling
- ◎ Shipment Aggregation
- ◎ Shipment Consolidation
- ◎ Continuous Moves
- ◎ Cross-dock/Pooling

# Transportation Scheduling Optimization



# Transportation in the Logistics Framework



*The highest level transportation optimization equation can be expressed as follows:*

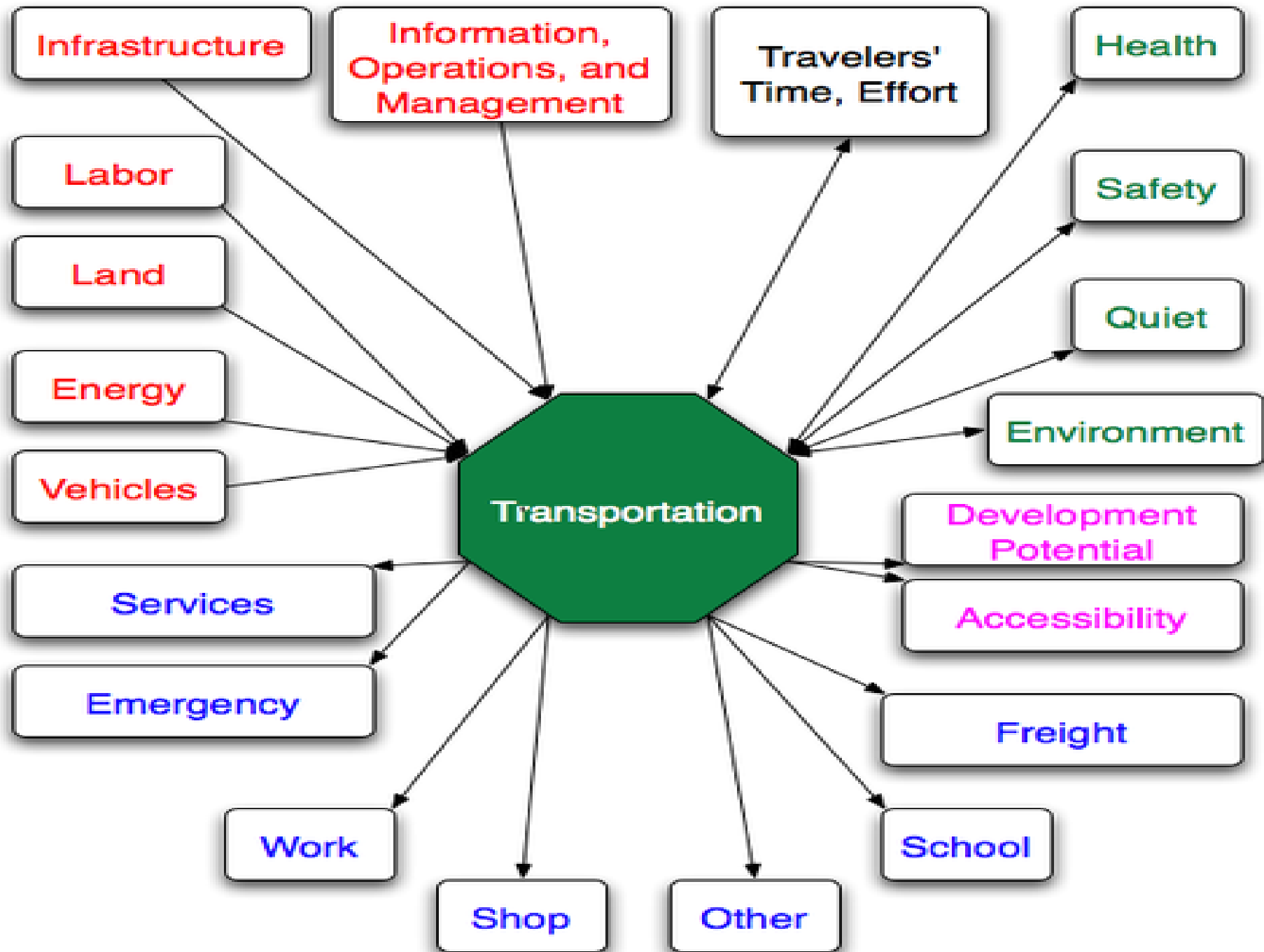
**Minimize:** Total Transportation Costs (TTC)  
**Subject to:** Customer Service Policy (CSP) Requirements

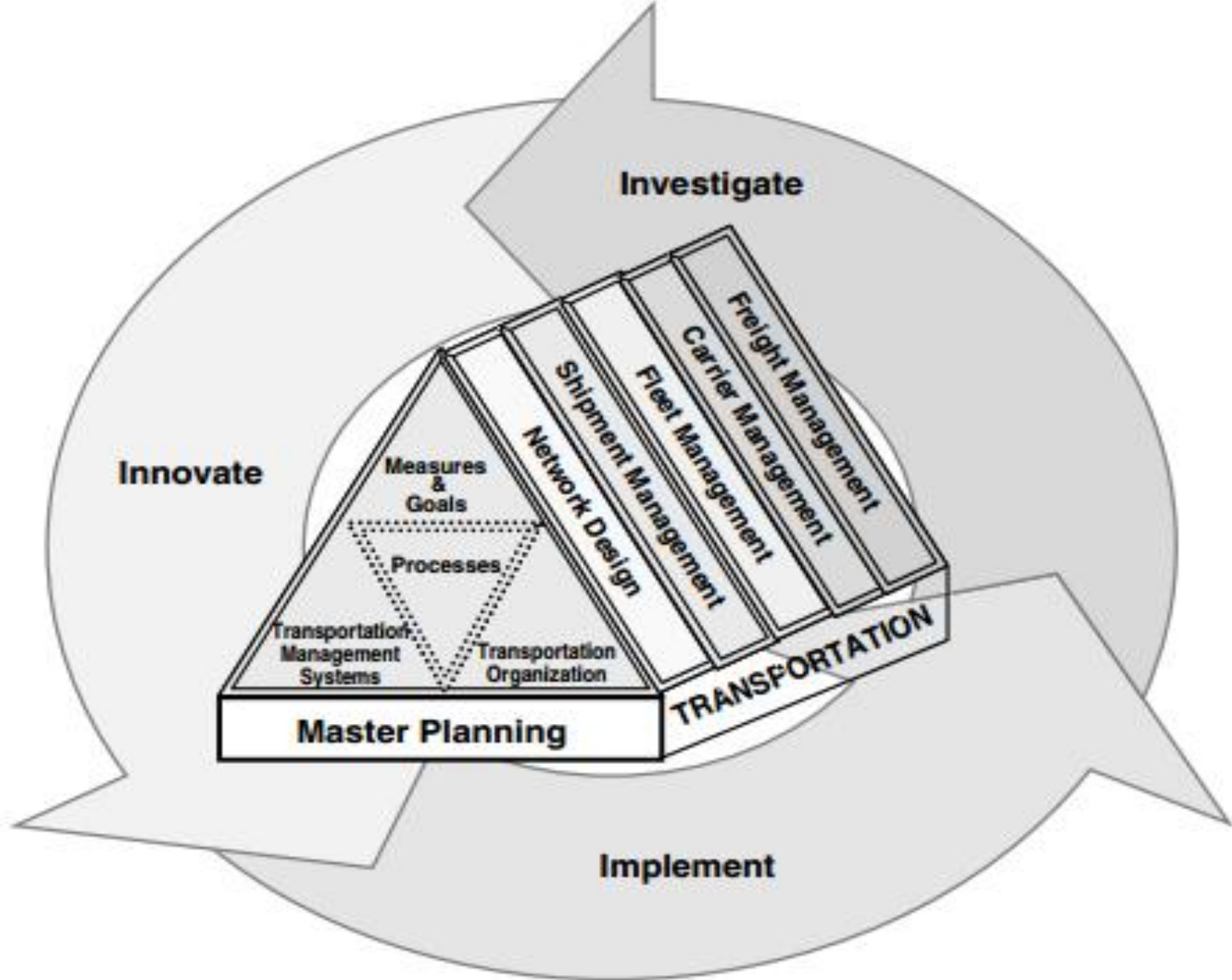
*The total transportation costs include:*

- Freight
- Fleet
- Fuel
- Maintenance
- Labor
- Insurance
- Loading/unloading
- Demurrage/detention
- Taxes/tolls
- International fees

The optimal transportation solution must also satisfy the requirements set forth in the CSP, including:

- Response time requirements
  - Time windows
  - Volume requirements
  - Frequency requirements
  - Minimal damage in route
- Lane capacities
  - Vehicle capacities
  - Container capacities
  - Workforce capacities
  - Workload imbalances







# Financial Metrics

## Total Transportation Costs and Cost Ratios

### Expense

---

- Freight, inbound and outbound
- Driver/operator wages and benefits
- Planner/manager wages and benefits
- Fleet leasing
  
- Terminal leasing
  
- Office lease and utilities
  
- EDI/VAN and telecommunications fees
  
- Maintenance
- Third-party transportation fees
- Fuel
- Customs brokerage and freight forwarding fees
- Security
- Packaging materials

### Capital

---

- Fleet ownership costs
- Terminal ownership costs
- Officespace ownership costs
- Maintenance facility ownership costs
  
- Transportation management systems software ownership costs
- Transportation computing infrastructure ownership costs
  
- Transportation infrastructure ownership costs (ports, bridges, and so on)

**Transportation  
asset  
productivity**

**Transportation  
operator  
productivity**

**Productivity Metrics**

```
graph TD; A[Transportation asset productivity] --> C((Productivity Metrics)); B[Transportation operator productivity] --> C;
```

# Quality Metrics

- *Claims-free shipment percentage*
- *Damage-free shipment percentage*
- *Distance between accidents*
- *On-time arrival percentage (OTAP)*
- *On-time departure percentage*
- *Perfect delivery percentage (PDP)*
- *Perfect Route Percentage (PRP)*

# Cycle Time Metrics

- In-transit time (ITT)
- In-transit time variability
- Detention time
- Vehicle load/unload time
- Delayed in traffic time

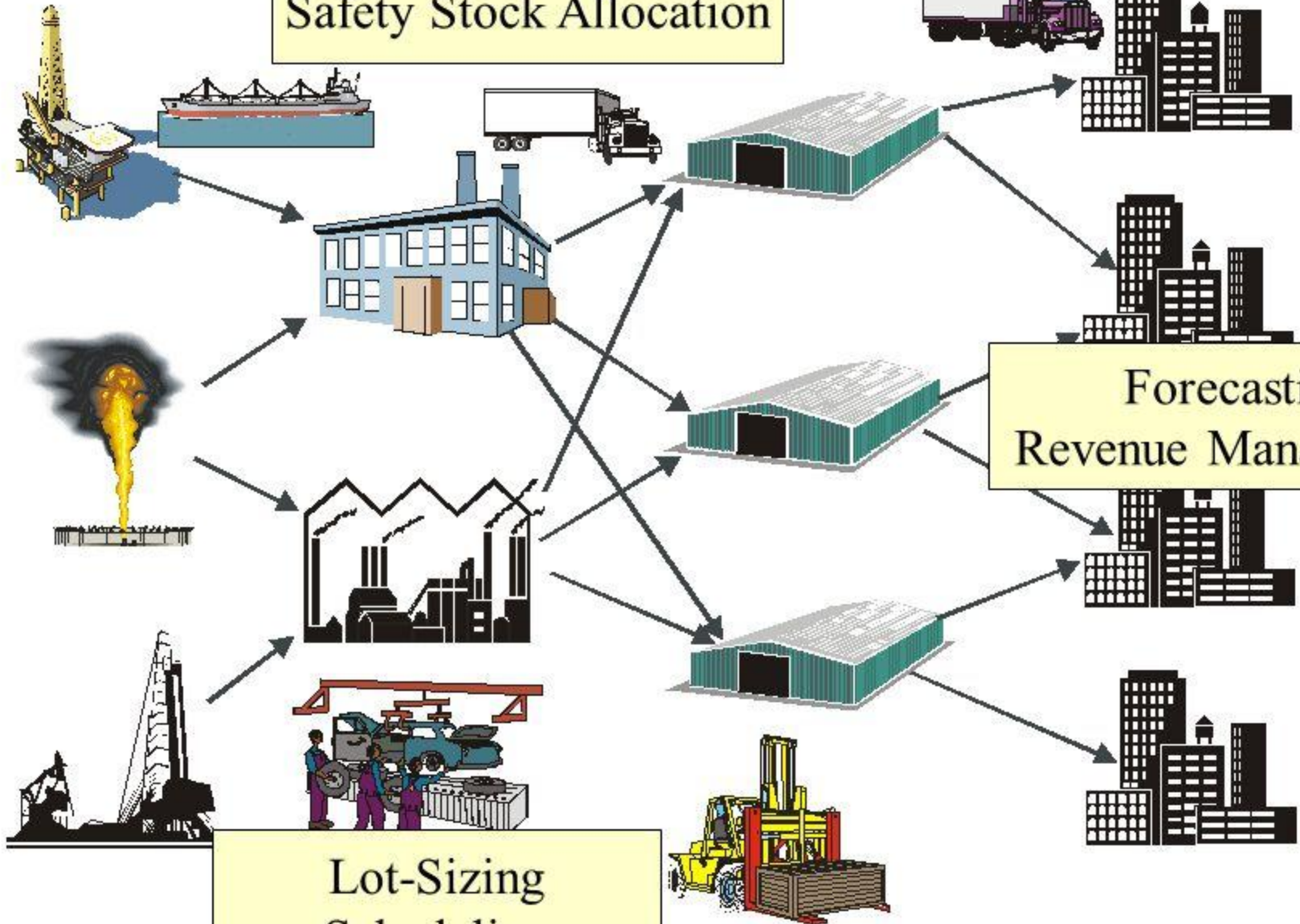
Logistics Network Design

Vehicle Routing/Scheduling

Safety Stock Allocation

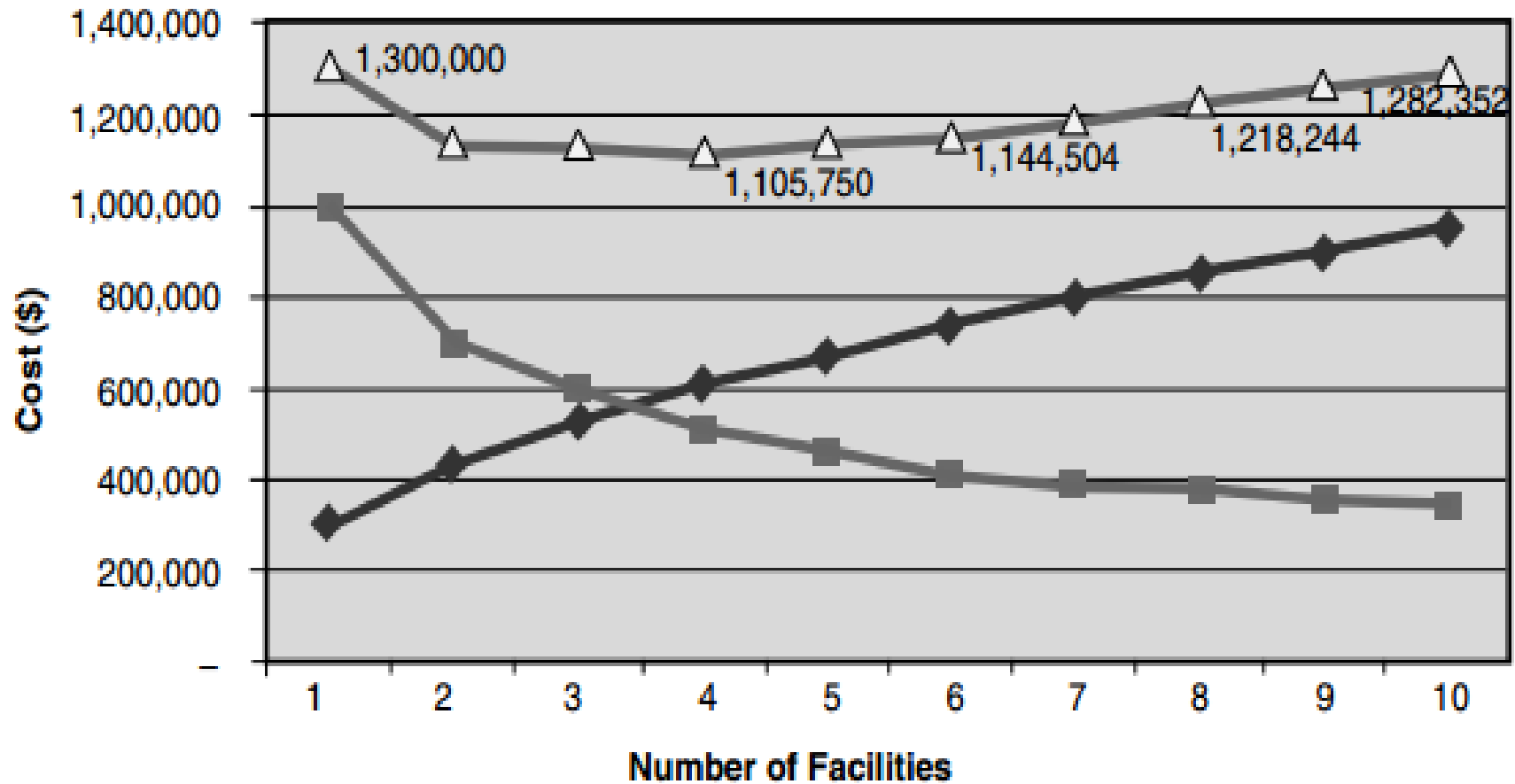
Forecasting  
Revenue Management

Lot-Sizing  
Scheduling



# Distribution network cost tradeoff analysis

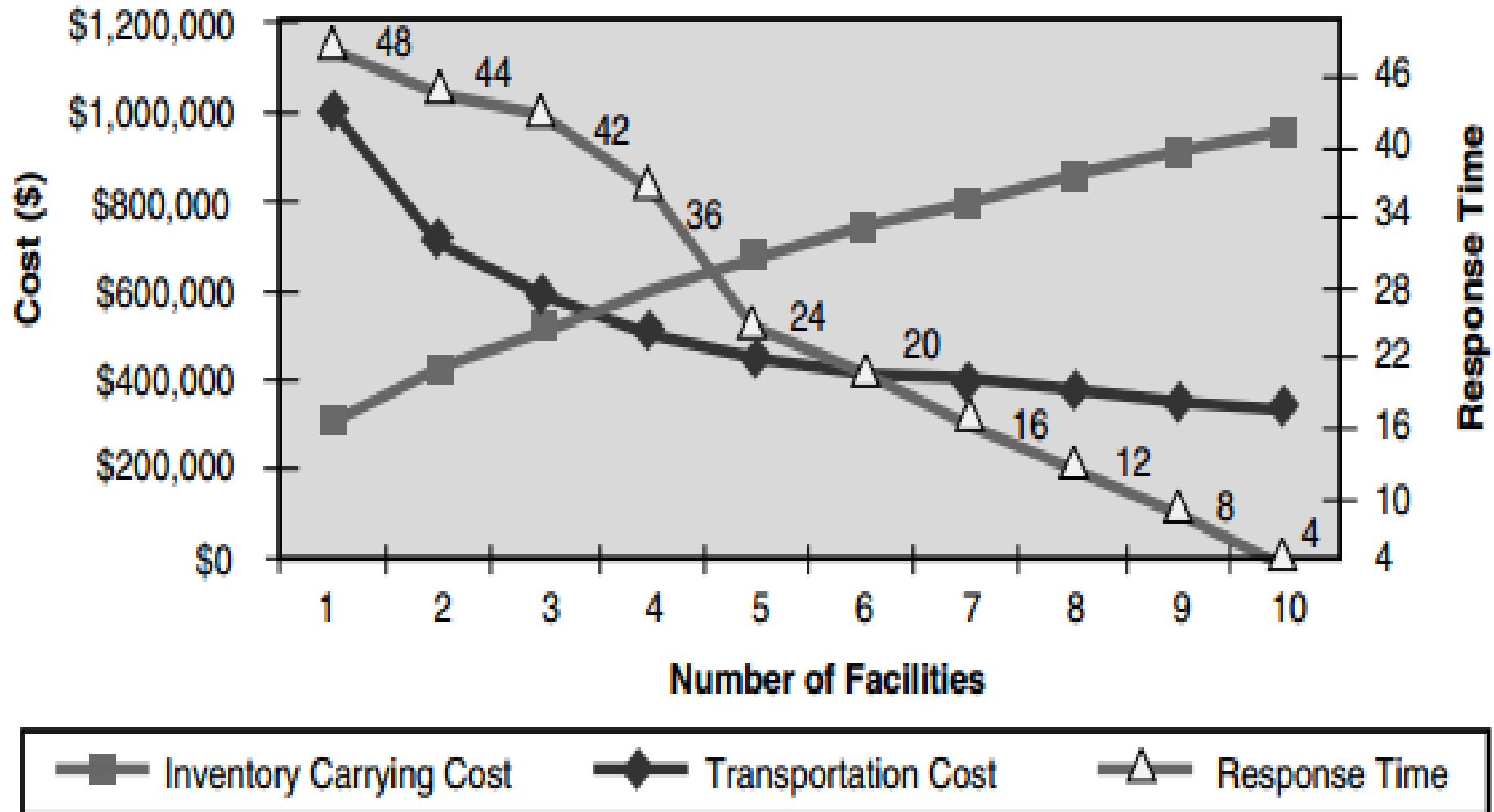
## Inventory & Transportation Cost Trade-Off



—△— Total Policy Cost      —■— Transportation Costs      —◆— Inventory Carrying Cost

# Cost-service tradeoff curves in logistics network analysis

## Transportation, Inventory, and Service Levels





Assess and evaluate the current network performance

Design and populate the network optimization database

Create network design alternatives

Develop network optimization model

Select a network optimization tool



Implement network model in selected tool

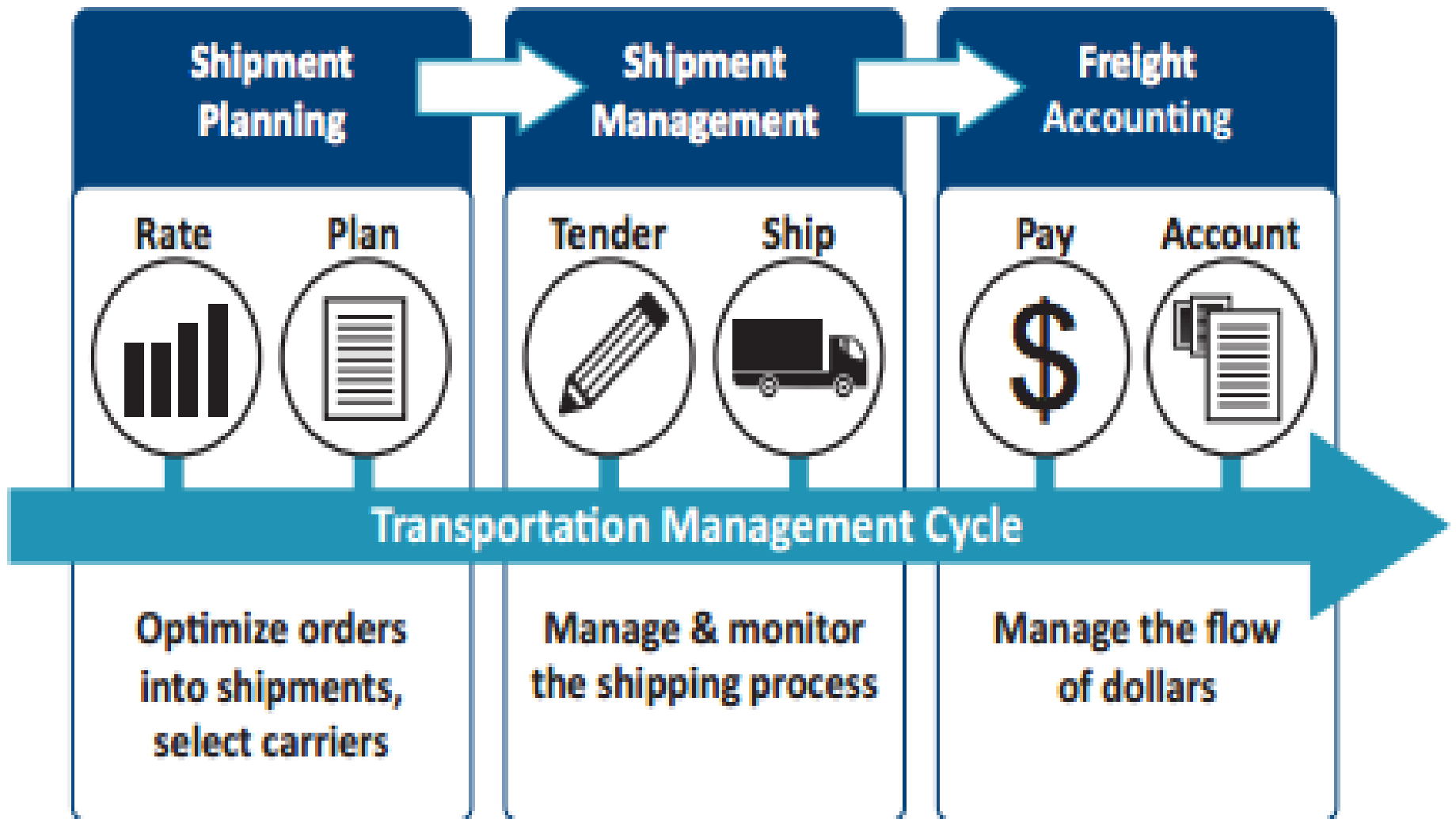
Evaluate alternative network designs

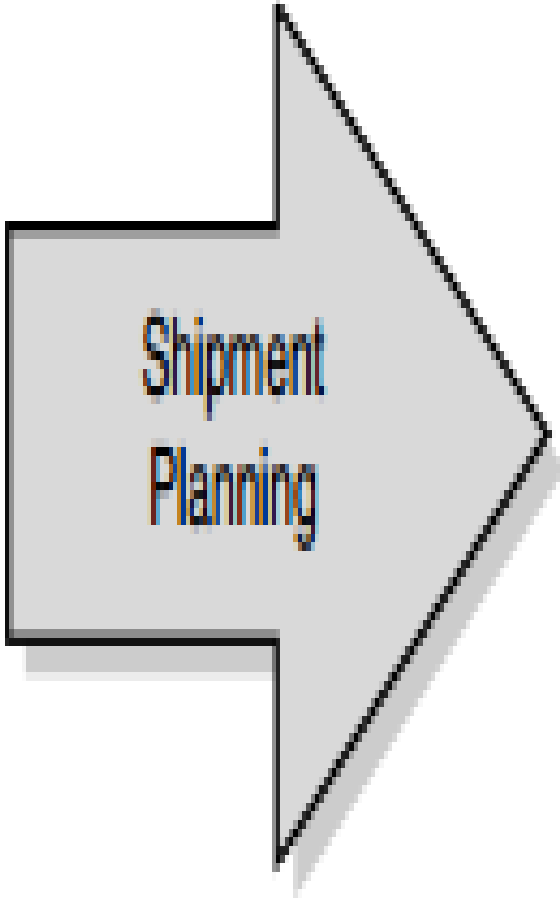
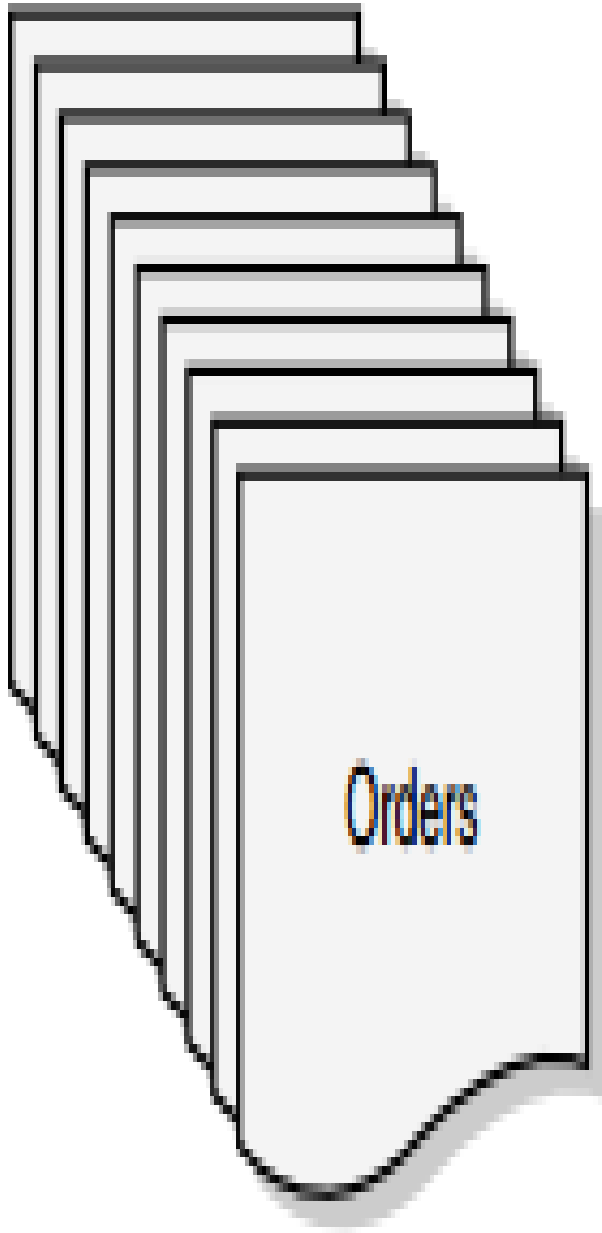
“Practicalize” recommended network structure

Compute reconfiguration cost-benefit

Make go/no-go decision

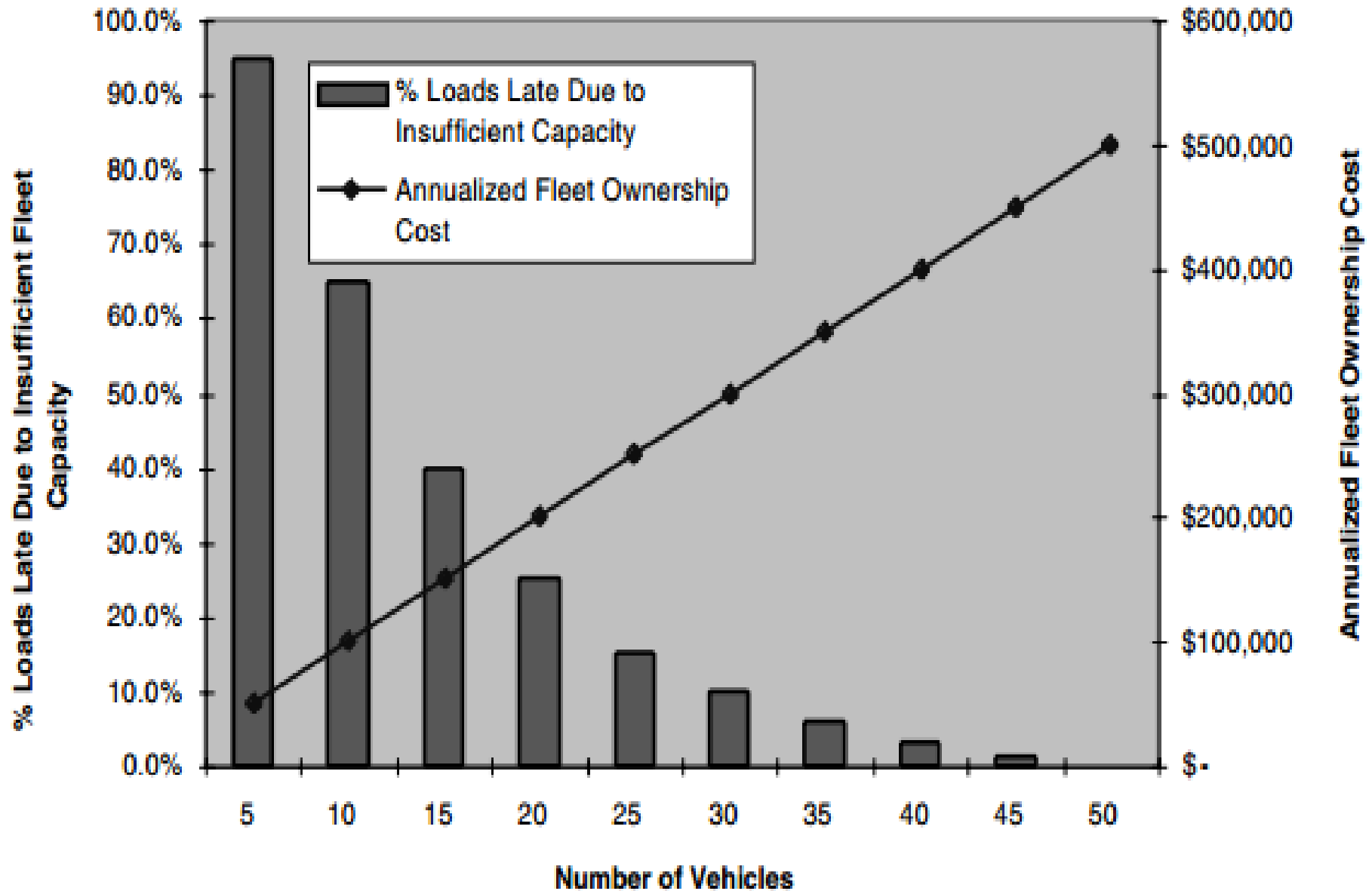
# SHIPMENT PLANNING AND MANAGEMENT





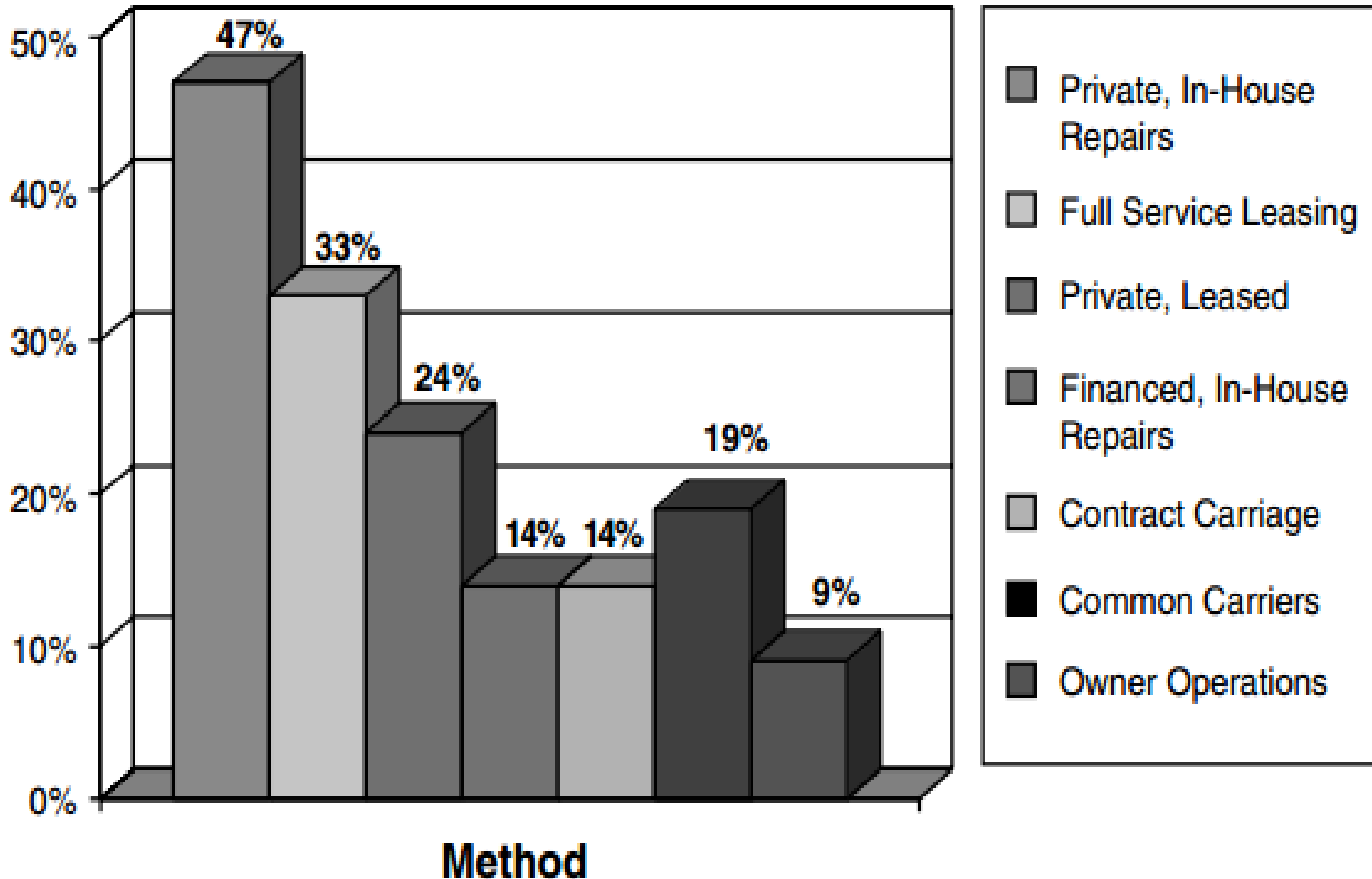


# Fleet sizing analysis

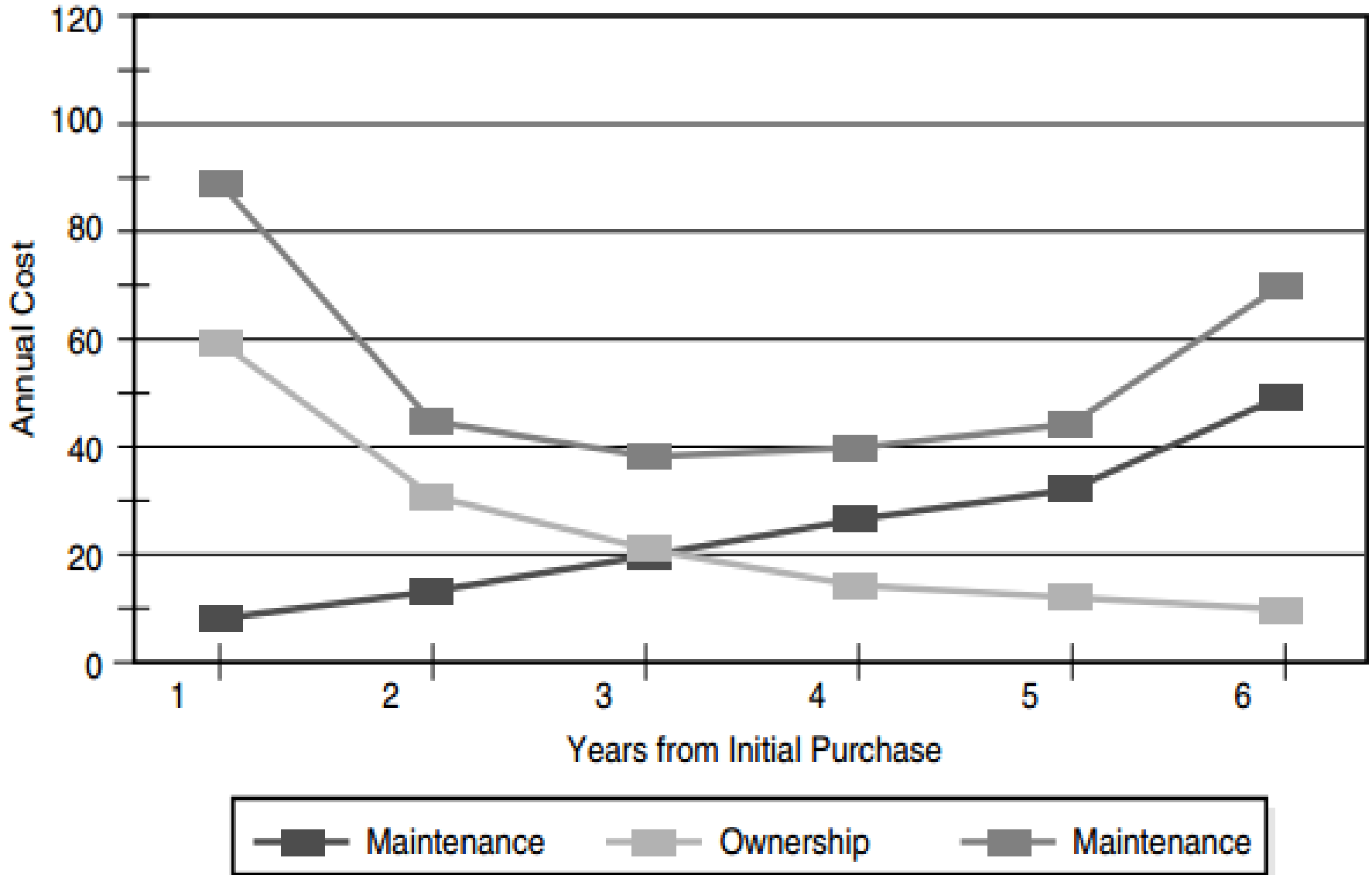


# Fleet Acquisition and Replacement

## Fleet terms of acquisition in the food industry



# Transportation asset replacement analysis

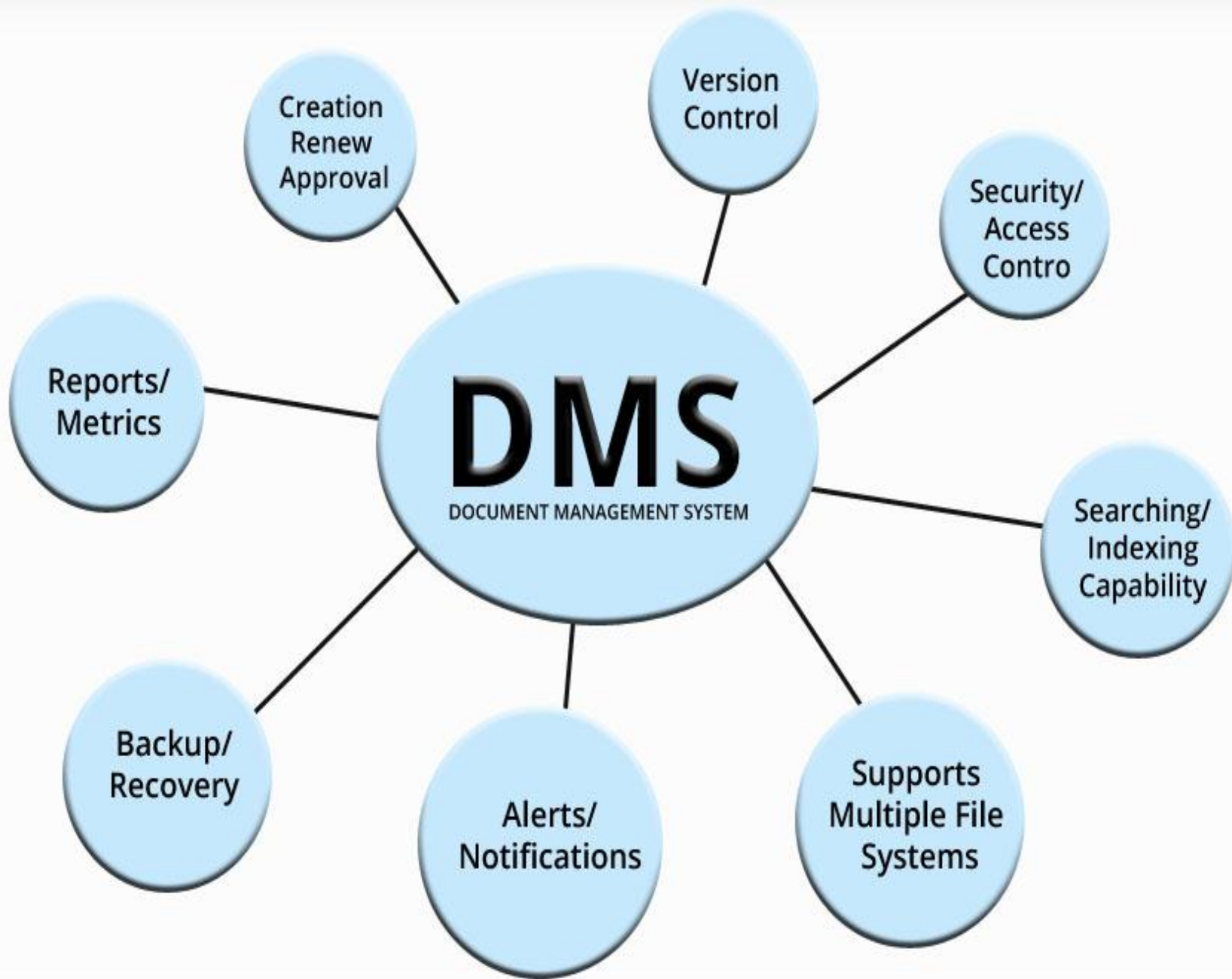


# CARRIER MANAGEMENT



# FREIGHT AND DOCUMENT MANAGEMENT





# TRANSPORTATION MANAGEMENT SYSTEMS (TMS)

Here you can see the summarized set of TMSs requirements

- Transportation data warehousing and data mining
- Transportation performance measurement
- Transportation network design and simulation
- Inbound/outbound consolidation planning
- Shipment and load planning
- Mode and carrier selection
- Optimal and dynamic routing and scheduling
- Online shipment bidding, rating, and tracing
- Carrier management and measurement
- Fleet/container tracking, management, and maintenance
- Dock/yard/port management
- Freight bill payment and audit

**THE END**

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